



# A JOURNEY OF TOGETHERNESS

The Emergency Relief and Restoration Project Report  
for the Great East Japan Earthquake  
ChildFund Japan



## MESSAGE

Two years have passed since the Great East Japan Earthquake and Tsunami. We express our deepest condolences to those people who are still facing a difficult situation and sincerely pray for an early recovery in people' s lives.

ChildFund Japan is an international cooperation organization. Immediately after the Great East Japan Earthquake, we were supported by 11 organizations under the umbrella of a global network, ChildFund Alliance, and people across Japan with kind and generous donations. And we were able to carry out emergency and reconstruction projects to support those who were devastated by the earthquake and the tsunami. While the difficulties that accompanied the giving of assistance were beyond what we had anticipated, they were good opportunities for the organization to serve Japanese children and to realize the organization' s vision for: "A global society that ensures every child the opportunity to develop to their full potential."

As we complete the emergency and reconstruction activities that went on for over two years, we would like to express our profound gratitude for your special understanding and generous support. We would particularly like to thank the people of Ofunato City, Iwate Prefecture, who kindly accepted ChildFund Japan; without their support we would not have had a base to provide assistance, and we are grateful that they walked with us throughout the journey. At the end of the projects, we are happy to present this report with appreciation.

We have learned invaluable lessons from the experience and will further endeavour to realize the vision. We sincerely hope for your continued understanding and cooperation.

To end my words of gratitude,

I wish to say may the Lord bless you.

*Masanobu Fukamachi*

Rev. Dr. Masanobu Fukamachi  
Chairperson, ChildFund Japan

## Devastation by the 3.11 Great East Japan Earthquake

At around 2:46 pm on 11th March, 2011, a huge earthquake of magnitude 8.8, the largest ever recorded in Japanese history, hit the Pacific coast of Tohoku. A powerful M6 earthquake hit Ofunato City. The Japan Meteorological Agency issued a major tsunami warning for the Pacific coast, including Iwate Prefecture. Thirty minutes later a huge tsunami caused by the earthquake surged upon the Sanriku Coast, dealing a catastrophic blow to Ofunato City and Rikuzentakata City. As of 6:00 pm, 12th March at least 200 deaths have been confirmed. A large number of people are missing in Rikuzentakata City. In all areas of the Kesen region there are currently no prospects for the return of lifelines such as electricity, water or telephone services. Tremors are continuing intermittently and residents' anxiety and tiredness are reaching peak levels.

(From Tokai Shimpo newspaper article as on 13th March, 2011)



The centre of Ofunato City after being hit by one of Japan's biggest ever tsunamis and swallowed by the waves. Photograph taken at 4:05 pm on 11th March, 2011

### ■ Status of Earthquake

- (1) Time of occurrence : 14:46, 11th March, 2011
- (2) Location of epicentre : Sanriku offshore
- (3) Depth of epicentre : approximately 24km
- (4) Size of earthquake : magnitude 9.0
- (5) Japanese earthquake scale : lower-6

### ■ Tsunami information

- (1) Tsunami warnings

Major tsunami warning : 14:49, 11th March, 2011  
 Changed to tsunami warning : 20:20, 12th March, 2011  
 Changed to tsunami advisory : 7:40, 13th March, 2011  
 Tsunami advisory lifted : 17:58, 13th March, 2011

### ■ Great East Japan Earthquake Damage

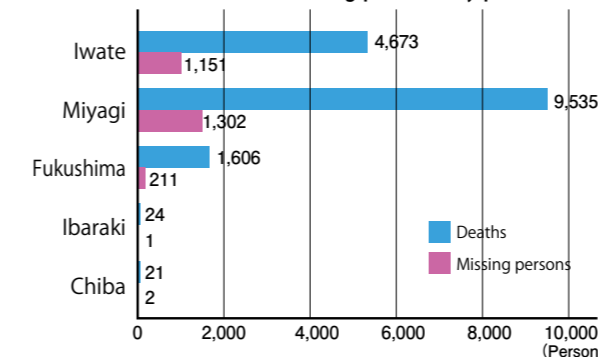
Human Damage	
Deaths	15,880
Missing persons	2,694

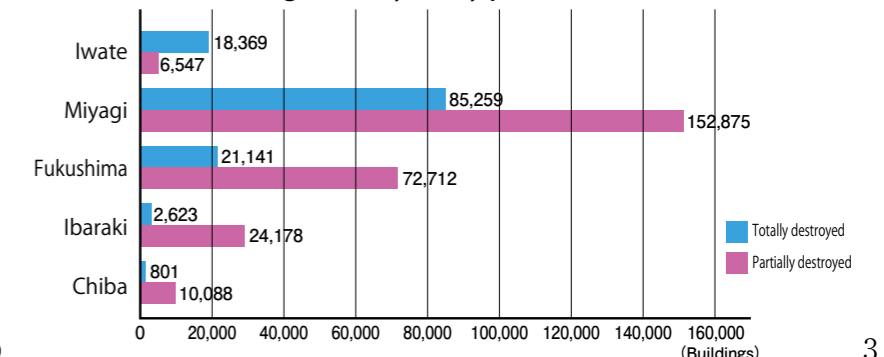
Building Damage	
Totally destroyed	128,93
Partially destroyed	269,045

※ As of 27th February, 2013 (Emergency Disaster Headquarters, Metropolitan Police Department)

### ■ Number of deaths and missing persons (by prefecture)



### ■ Number of buildings destroyed (by prefecture)



# Activity Timeline

Over the past 36 years ChildFund Japan has carried out assistance in the Philippines and Nepal as an international cooperation NGO. On 16th March, 2011, the organization decided to implement support activities in the areas affected by the Great East Japan Earthquake and began working to provide support in Japan for the first time. From May 2011, a staff was assigned to Ofunato City, Iwate Prefecture, where other NGOs' support was thin, with the intention to carry out grass-roots assistance in the area. From November the same year, activities were concentrated on Ofunato City; through "Partnerships" and "collaborations" established with people in the affected areas, the support to restoration and reconstruction had continued.

## Emergency period

### March 2011

- Decision to launch assistance in Japan
- JANIC information exchange meeting
- Start collaboration with Japan Lutheran College
- Distribution of emergency supplies (Natori City, Miyagi Prefecture)
- Appear on Radio Fukushima (update on emergency support)
- Launch of We are with you! Project



Transporting emergency supplies to the disaster areas

### April 2011

- Distribution of emergency supplies (Natori and Ishinomaki Cities, Miyagi Prefecture)
- Japan Civil Network (JCN)
- Distribution of emergency supplies (Ishinomaki)
- "Handbook for the Psychological Care of Post-disaster Children" completed
- Appointment of Yoshikazu Funato as project manager
- Distribution of emergency supplies (Morioka, Ofunato)
- Visit to Ofunato Disaster Volunteer Centre
- Establishment of Tono base
- Start collaboration with United Church of Christ Japan, Ou District

## Restoration period

### May 2011

- Start restoration projects in Ofunato City
- Received student volunteers from Rakuno Gakuen University
- Start a hearing survey
- Psychological and physical care of children workshop (Sendai, Miyagi)

### June 2011

- Participation in Disaster Recovery Research Institute symposium organized by Fukushima University

### July 2011

- Received a long-term volunteers (two months) from United Church of Christ Japan, Hokkai District
- Recruited two Interns who were Japan Overseas Cooperation Volunteer members via JICA's NGO Support System and dispatched them for six months
- Psychological care of children workshop (Takizawa, Iwate Prefecture)
- Start of Grief Work Program (Ishinomaki, Miyagi Prefecture)
- Received student volunteers from Aoyama Gakuin University
- Bench making



A tugboat launched by the tsunami to the residential area 900m away from the quay

## Reconstruction period

### August 2011

- Summer festivals
- Potluck parties

### October 2011

- Formulation of the "Restoration Program of Ofunato Projects Plan"
- Appointment of Hiroko Saito as project coordinator
- Visit to Ofunato City by Secretary General of ChildFund Alliance Jim Emerson

### November 2011

- Southern Coastal Boys' Baseball Tournament
- Grief work program (Ofunato)
- Psychological care of children program (Ofunato)

### December 2011

- Closed Tono base and opened an office in Ofunato
- Appointment of Yuka Aizawa and Daisuke Ura as project coordinators

### February 2012

- Yuyu Farm
- Support to the story reading project

### March 2012

- Completion of construction of temporary nursery room in Okirai
- Providing furniture for Ofunato Elementary School
- Support to production of graduation albums

### August 2012

- Summer festivals



Ofunato Dream Arcade, a largest temporary shopping arcade in Ofunato located near Ofunato Station destroyed by the disaster.

### October 2012

- Completion of construction of a community centre in Nagahora Temporary Housing Complex

### November 2012

- Southern Coastal Boys' Baseball Tournament

### January 2013

- Providing furniture for Akasaki Junior High School
- Support to production of graduation albums

### March 2013

- Activities debrief session in Tokyo
- Phase out ceremony in Ofunato
- Completion of the projects



From the evening of the day the earthquake struck, a succession of inquiries began coming in from the eleven ChildFund Alliance members about the possibility of providing help to people in the affected regions. Donations to support the disaster victims also started arriving from supporters in Japan. We gained a great deal of strength from the encouragement "We are with you!" and expectations received from both Japan and overseas and we immediately set about emergency relief and restoration projects.



The translation of the original English language version of the Handbook for the Psychological Care of Post-disaster Children was divided between volunteers, illustration was provided by picture-book author Nobumi, and a team of experts from the Japan Lutheran College, Faculty of Integrated Human Studies, Department of Clinical Psychology worked without rest so that the handbook could be published one month after the earthquake disaster. This achievement was the result of a strong desire by numerous people to deliver the handbook as quickly as possible to caretakers of children deeply affected by the earthquake. In October 2011, translated versions were produced in English, Chinese, Korean and Filipino.



Collaborative activities with student volunteers from Rakuno Gakuen University began with the restoration of photographs damaged by seawater, hearing surveys and map-making of evacuation centres, and the distribution of supplies at Ofunato Church.

What can we do to help the children?.....A large number of children also required psychological care after the September 11, 2001 terrorist attacks in the United States. Based on our awareness of the fact that it was impossible for healthcare and clinical psychology experts alone to handle this challenge and on our experience of drafting and distributing manuals for the care of children for use by adults coming into regular contact with children, we decided to draft the "Handbook for the Psychological Care of Post-disaster Children"



Mr. Jim Emerson, Secretary General of the ChildFund Alliance visited Ofunato twice to present overseas donors.



The first location for the Grief Work Program, which supports professional social welfare workers in the affected areas, was a social welfare evacuation centre set up in Ishinomaki City, Miyagi Prefecture. By the time the evacuation centre closed at the end of September, five programs had been implemented to provide support to the activities of experts who continued to offer services to people forced to live in evacuation centres.



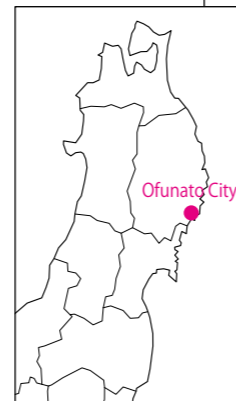
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Immediately after the disaster, in April 2011, the information that Iwate Prefecture was comparatively lagging behind in receiving NGOs was shared in a gathering of INGOs in Tokyo. We had paid a visit to Iwate Prefectural Social Welfare Council to identify the needed support to municipal social welfare councils in the coastal areas which had received serious damages, which had led to a visit to the council in Tono City to discuss assistance in the coastal areas. This had eventually led us to Ofunato City.

In May, we had participated in the activities carried out by the Ofunato Disaster Volunteer Centre. Sustainable activities were ensured by continued participation of volunteers from the universities to implement a hearing survey in temporary housing complexes. Through the survey, the need for community building emerged. In addition, the needs to improve the children's environment where their learning and playing opportunities were being deprived had become evident. Furthermore, the needs for psychological care of children were being pointed out from an earlier stage. In aiming to solve those problems, it was decided to integrate the activities to the Ofunato Restoration Program.

Ofunato City is located on the Pacific coast of southern Iwate Prefecture. Prior to the disaster it had approximately 15,000 households and a population of around 41,000. However, the disaster caused a considerable damage to the city.



Damage caused by the Great East Japan Earthquake on Ofunato City, Iwate Prefecture  
(as of 31st January, 2013, surveyed by Ofunato Municipal Government)

### ■ Damage

- ① Human damage : 340 dead and 80 missing
- ② Building damage : 5,534 homes (2,787 totally destroyed, 430 largely destroyed, 717 half-destroyed, 1,600 partially destroyed)
- ③ Financial damage : approximately 107.7 billion yen in identified damages

### ■ Arrival of tsunami

- First tsunami recording in Ofunato City : 14:54, 0.2m (announced by Japan Meteorological Agency on the day)
- Largest tsunami recording in Ofunato City : 15:15, 3.3m (announced by Japan Meteorological Agency on the day)
- Largest tsunami recording in Ofunato City : 15:18, above 8.0m (announced by Japan Meteorological Agency on 23rd March)
- Largest tsunami recording in Ofunato City : time unknown, 11.8m (announced by Japan Meteorological Agency on 5th April)

## Project I

Community Building in the Temporary Housing Complexes

# Fostering the Bonds

Jinomori Temporary Housing Complex, Ofunato-cho, Ofunato City, Iwate Prefecture on 13th August, 2011. Three months have passed since the residents moved in and a "summer festival" has been planned to increase exchange between the residents, who are gradually getting to know one another. Benches crafted together with the temporary housing residents create a new place to relax.





Benches lined up for the summer Bon dance festival

## Would you like to help us make benches?

- Making the Benches Creates New Opportunities for Friendly Conversation -

### A Vision for Assistance

The homes in which people had lived for many years were swept away by the terrible tsunami. The number of people living in evacuation facilities in Ofunato City alone peaked at 8,000.

People lost their clothes and household belongings and the types of meals supplied were limited. Under these difficult living conditions, volunteers hurried in from around Japan and began working to organize soup kitchens.

Local people received thoughtful supplies and services from volunteers and aid agencies who are complete strangers. If the supplies did not meet residents' needs they could often cause confusion.

Life in the disaster areas changed on a day-to-day basis. In June 2011, after progress had been made in establishing temporary housing complexes in different areas, Project Manager Funato began a survey interviewing local people what they needed.

### A Place to Chat

Connectedness between people starts through casual conversation. Tightly knit local communities were disintegrated by the disaster and many people

found they did not know who their neighbors were. Unlike the evacuation centres, temporary housing complexes protected the privacy of residents to a certain extent, but the problem then arose about how to provide people with opportunities to get to know other people living in the same housing complex. Returning gradually to more normal living conditions meant that less pressing problems started to become apparent, such as securing opportunities for personal exchange.

One idea that came up was for benches to be installed along the pathways where anybody would be free to sit and relax. The benches needed to be of simple construction, seat two or three people and be portable. If we had asked around enough we may have been able to get hold of finished products as a "donation". Instead, the staff asked the following question to the residents.

"Would you like to help us make benches?"

At Sugishita Temporary Housing Complex in Okirai, Sanriku-cho, where 84 temporary homes were built, children on their summer holidays and university students from Aoyama Gakuin who had helped as staff and volunteers began to get involved.

The bench-making that began here then spread to other housing locations.

### Changes Brought about in the Bench-Making Process

The idea was to work together to build something that everyone needed. However, at first the idea was not received positively by everyone.

"I'm not doing that. Leave me alone"

One man turned the suggestion down with a dour expression.

Forty minutes after the work started the same man showed up. After watching the bench-making for a short time, he said:

"This is how you should do it."

He took hold of one of the student volunteer's hammers and began giving instructions on how to assemble the benches. Every time he began hammering, there were plenty of smiles on faces of the people working with him. Everyone finds it hard to join in at first.

The same man joined in the "tea party" held after the work was finished. This time he had a completely different expression on his face.

After the disaster, people had lost the opportunity to make things. People put a lot of thought into the colours they painted the benches, and the housing complexes began to gain some colour.

A sense of community began to form in the housing complexes and a real "community" gradually came into view. ChildFund Japan staffs and student volunteers from Aoyama Gakuin University and Rakuno Gakuen University became involved in supporting



Bench painting was women's area of specialty. With floral pattern, one and only bench is crafted.

the Bon dance festival.

The Jinomori Housing Complex (72 homes) in Ofunato-cho, where we built benches together, decided to place the benches in the car park and hold a "summer festival." Stalls and tents decorated in cooperation with the residents were lined up and offered dishes such as yakisoba and yakitori. A Bon dance was performed, accompanied by Tsugaru-shamisen performances and the Ofunato Ondo marching song. A number of events were planned for children, including a Strike Out game, and the venue echoed with non-stop laughter and cheers.

Bon rituals have been held locally for many years in memory of deceased relatives. Their significance goes beyond merely "hosting events" and in some regions contributes to the continuation of traditions that were threatened by the disaster.

At Sugishita Temporary Housing Complex, the 1st Summer Bon Dance Festival was held on 14th August and exchange between people was promoted through circle-dancing and enjoying the stalls. The Bon dance festival gave temporary hous-





ing complex residents a chance to get to know one another, and diligent preparations were made by Assort 48 (the residents' association's youth planning division) at the temporary housing complex. Thanks to the cooperation of volunteers from Aoyama Gakuin University we were able not only to set up the venue and prepare for the event on the day but to create the whole festival from the planning stage in collaboration with the residents' association. Participation in the festival helped support exchange beyond normal local limitations. Residents were able to sit down and relax on the benches at the venue and enjoy friendly conversation. Everyone was able to blend in with the locals in a way that went beyond the usual relationship of "supporting" and "being supported." The benches helped increase conversation. Events could now be held within the housing complex. What's more, links that connected people were created. Approximately 300 benches have been hand-made over the past two years. The "seeds" sown by bench-making in various locations are cultivated by the people who use the benches, and we hope that this blooms into communities where people help one another.

### Ripple Effect of Bench-Making

The effects of the bench-making went beyond just the people living in the temporary housing complexes. Invaluable experiences were also enjoyed by the university student volunteers who took part in production: "It doesn't matter if you don't know how to make benches. If you don't know, you just need to ask someone from the housing complex. Speaking to lots of people helps to develop communication in the whole area." "I learned that the relationship we are looking to achieve is not one of 'disaster victim and volunteer' but an equal relationship between people." "Instead of a 'one-way relationship', setting up "equality" through a sincere two-way relationship is what ultimately helps disaster victims to stand up again on their own two feet." These words were spoken by students who attended the daily meetings. Our experiences of activities at the temporary housing complex helped us to identify a vision for future assistance.

# Positive Impact

- Summer 2011, Jinomori Temporary Housing Complex-



During the first summer after the Great East Japan Earthquake, July in particular saw a series of oppressively hot days. Without air conditioning the temperature in the prefabricated temporary housing rises quickly. However, in Ofunato the sea breeze brings a cooling wind outdoors. The benches placed along each road became lively places to escape from the heat.

# What We Learned from Farming

Yuyu Farm - Nagahora Temporary Housing Complex Project



## Temporary Housing Complex with 308 Homes

The largest temporary housing complex in Iwate Prefecture was built in Ofunato City. Nagahora Temporary Housing Complex contains 308 prefabricated tenements, spread out across the Ikawa-cho plateau.

Ikawa-cho is located inland in an area that escaped the tsunami flooding. Whenever possible, arrangements have been made to allow residents to move into temporary housing complexes built in the wards affected by the disaster with the aim of maintaining communities.

# "Shedding" the Relationship of Dependence

However, the ria coastline of Iwate Prefecture has very few flat areas. Nagahora has been used to accommodate disaster victims from various coastal locations to create one huge housing complex. The challenge we were faced with was how to build links from scratch and create a local community filled with trust.

The rebuilding of homes was expected to take a very long time and there was a need for action by residents in order to secure a comfortable living environment for the foreseeable future.

## Origins at Hamappeshi Potluck Parties

From an early stage we place great value on the belief that spontaneous community-building could not be achieved by simply "supporting" the residents of the housing complex.

Nagahora began to host "Hamappeshi Potluck Parties" (meaning "Come on in!" in the Kesen dialect). Rather than volunteers providing the meals, the participants each prepared a dish at home, such as vegetable stir-fry, and brought it along to the venue. People were able to enjoy each other's home cooking at the same time as building friendships.

However, meals on their own tend to be "one-off" events. We wondered if we could find an environ-

ment that would be longer-lasting in which people could play a more active role. The idea we hit upon was a farm. Many of the people living in the housing complex had worked on vegetable patches at their homes before the earthquake. They had been away from "cultivation" for almost a year since the earthquake.

We made arrangements with the relevant authorities in order to secure land for agricultural work. We procured the tools and used the "seeds" of farm work to launch a variety of new initiatives. The farm was named "Yuyu Farm" by the participants. The name implies links between friends and was launched with this hope in mind.

## A Place for People of All Ages to Gather

Preparing the soil, weeding, building furrows...a variety of jobs needed to be done before harvest. There were no individual allotments. The farm was for everyone, and people did not set about working on the patch alone. Hands got dirty and backs became sore. However, the faces of the people as they carried their tools back to the housing complex after work were brimming with smiles. Children would occasionally play alongside people as they worked, and people would stop to chat to passers-







## "We Are in Charge"

- Growing Awareness among Residents -

by. The farm became a place for people of all ages to gather.

People grew their own carrots and Japanese radishes. Some of the produce was sold door-to-door at the housing complex by the team members. The proceeds from sales were used to buy seeds for the following year. Going from door to door helped to build up regular customers. This helped the ties between people to become stronger and broader and grow.

### From dependence to independence

We also achieved a sense of fulfillment from working hard alongside the residents. We worked with natural enthusiasm doing satisfying work in a fun environment.

In June 2012, one year after starting life at the temporary housing complex, relaxed conversations could be heard from people as they headed to and from the farm. A slightly drunk man smiled at Project Manager Funato as he said:

"We wouldn't do the farm without you guys. The reason we come to help is because we see you all trying so hard."

Of course, he meant no harm by these words, but they shocked Funato anyway that ChildFund Japan had taken over too much. This was no good at all. Despite setting up the Yuyu Farm Committee, an independent controlling organization for the participating members, when I looked back I could see that communication and arrangements for the farm work were being carried out by the volunteer staff. A situation was developing where the members had begun to "wait for our instructions." From then on we began to promote a review of roles whereby the operation of the farm was gradually handed over. In September of that year, work was progressing on an Azumaya shelter where farm workers could take

a rest. I would show my face every few days. One day, one of the men who worked there every day came up to me and said:

"You again. We can't depend on you even when you do come."

He could only have made that remark if he truly felt the farm and shelter belonged to him. This was the environment we had been looking for.

### Key Actors of Reconstruction

Nagahora Temporary Housing Complex houses more than 800 people. As time goes by their needs become increasingly diverse. A variety of proposals for collaborations and volunteer work are made by the supporting organizations. There was an increasing need for a mechanism for the residents themselves to decide what they needed and how to act.

In March 2012, a residents' association was established in Nagahora. We cooperated with this organization to host a summer festival in August. On the day of the festival, members of the Yuyu Farm prepared and sold potatoes they had grown themselves. In October 2012, we built and donated a community centre after discussing the layout with leading members of the residents' association.

Thanks to the community centre, which boasts a large hall that can accommodate sixty people and a large kitchen, the possibilities for community-led hobbies and cultural activities have increased. It also serves as a forum for deciding rules that make people's lives more comfortable, such as rules on parking and the use of facilities. "Even if the facilities are only temporary, we will take the lead in improving our own lives." This approach is the first step in a restoration led by Ofunato residents and we have valued this approach above anything else as the start of a restoration where the residents themselves are in charge.

### Project II

Fulfillment of Children's Lives

## For the Future

In the Great East Japan Earthquake, many children also lost everything they had taken for granted, such as school buildings and time spent with close friends. Yearly events and important childhood memories could no longer be created in the affected areas. We began to promote activities that aimed to make the lives of children more interesting.



Support for the production of graduation albums



Support for the after-school baseball tournament



Support for story reading

# Supporting Groups with Strong Local Roots

- Joint Project with Book-Reading Volunteers -



## Exit Strategy

For ChildFund Japan with a limited period of activities, working in partnership with groups that were already active locally before the earthquake was important in carrying out the projects with a view to exit strategy in mind. Such groups will ensure long-term activities in the areas of regional culture and territorial bonding which are not forte of ChildFund Japan in a sustainable way.

Ofunato City's "Reading Volunteers Ohanashi Kororin" is a group that was active before the disaster. It was established in July 2003 and is made up of 27 female volunteers of ages ranging from 23 to 80 living in Ofunato City who aim to convey the joy

of reading to the children.

The first encounter with the group was in June 2011. Project Manager Funato was introduced to Ohanashi Kororin's representative Ms. Yukiko Esashi while he was conducting a hearing survey in Nagasawa Temporary Housing Complex (located in Ofunato Junior High School). Ms. Esashi informed the group is reading books in various evacuation centres. Moved by Ms. Esashi's clear sense of purpose and boundless energy, Funato promised for future collaboration.

The promise was realized after more than six months had passed in January 2012 when Ms. Esashi called Funato on possible collaboration in the application to subsidy offered by Iwate Prefecture

for disaster projects that provided "model business for creation of new public shared space." Ms. Esashi raised a concern for destroyed meeting venues and other deprivation of cultural and lifelong learning opportunities, that consequently residents in temporary housing complexes and older people were becoming isolated and withdrawn after the disaster. ChildFund Japan decided to support the new initiative led by Ohanashi Kororin.

## Give it a Try

Days of discussion continued to plan on the project which had won the approval of Iwate Prefecture. The project name in Kesen dialect translates to Give Story Reading a Try that aimed to increase a number of adults who would visit temporary housing complexes in Ofunato City to read books to children. Additional project goals were to convey the joy of reading and allow adults living in temporary homes to re-discover a 'purpose of life' and 'connectedness.'

Volunteers began visiting temporary housing complexes in Ofunato City from July 2012 in partnership with the city library and social welfare council. Performances included introductions and recitals of picture books, picture story shows, apron theater performances, puppet shows using glove puppets, and sign language.

Reading technique of Ms. Esashi and the group staff who carried out the seminars was genuine. Although

the books were for meant for children, the participants were clearly drawn to the stories. Old tales that have been handed down in the region were played on picture story shows in Kesen dialect; the moments of togetherness and warmth prevailed in the venue. Certificates were awarded to volunteers who carried out reading activities.

The number of adults who participated in the seminars exceeded the expectation with 898 participants. A certificate and original reading text books were presented to those who attended all three seminars. The number of children who participated in the reading recitals totaled to 206.

Participants' comments included:

"I've had so much fun. It's like being a child again" and

"I'll try reading to my grandchildren when I get home."

## One Team

In February 2013, the last meeting with Ohanashi Kororin was held. We reflected on the effects were synergized based on a clear division of roles between two partners. Opinions were exchanged not as two organizations but as one team with common goals. Ohanashi Kororin is now preparing for the next year's activities. Despite of physical distance, our thoughts are one.



## A Strong Sense of Camaraderie

I was uncertain and confused at first because this was the first time we had carried out joint activities with another group.

However, the staffs of ChildFund Japan are extremely open people and they were very easy to talk to.

To be frank, I wasn't sure how reliable they were going to be at first, but they gave us ideas that we couldn't come up with on our own and we now have a strong feeling of fellowship. In the future I want to develop activities that promote the encouragement of local children by local people.

Yukiko Esashi  
Representative of Reading Volunteers  
Ohanashi Kororin



## Giving the Joy of Playing Baseball to Future Generations

- Memories from the Southern Coastal Area Youth Baseball Tournament -

### Looking to the Future

By late October 2012, the sea breeze had begun to feel if one stayed outdoors too long. This was the setting for the 8th Southern Coastal Area Youth Baseball Tournament, which was held in and around Ofunato City.

For FY2012, 31 teams from coastal and inland parts of Iwate Prefecture participated. Over three days the children gave their all in an enthusiastic display of everything they had learned in training.

The after-school baseball tournament has become a regular feature, rounding off the youth baseball calendar, however, most of tournaments originally finished before the summer of the 6th grade, when the children were thought to grow most rapidly. Parents had asked for promising players to be pitted

against one another but also for the players who had only warmed the bench in the past to be given opportunities to play, and a tournament was put together along these lines by the parents.

Up until the 6th tournament in 2010, Yamamura Plaza in Okirai, Sanriku-cho, Ofunato City was used to host the tournament by its steering committee composed of parents living locally. However, since the earthquake the sporting facilities environment on the Sanriku coast has undergone a complete change, including the construction of temporary housing complexes on sporting venues.

The 7th tournament was threatened with abandonment, but the children's desire to play motivated the steering committee and parents. A ground was obtained where play was possible and they managed to put a tournament on. ChildFund Japan cooperated

by supplying prizes etc.

At the time, a year had not yet passed since the earthquake and it was still difficult to consider the long-term outlook. Masayoshi Mori, the chairman of the steering committee, requested that ChildFund Japan help out with the 8th tournament.

We considered what we could do that would be of real use for the children who love baseball so much, their parents, and the future of the Sanriku Coast region and decided to "build a system to manage the tournament, with a view to the 10th tournament."

After holding talks with members of the steering committee, we supplied the items needed for the ongoing hosting of the tournament and offered to cover tournament running expenses. The participating teams would be exempt from half of the participation fee on condition that they carried out social contribution activities.

During the 8th tournament, the participating teams took part in social contribution activities such as litter clear-ups. In addition to the joy of playing, the children increased their awareness of the fact that they are supported by the local community but also that they can contribute to the local community.

The fees collected for this tournament will be put towards the 9th and 10th tournaments. However, hosting a tournament inevitably places a large burden on the parents of local children involved in sport clubs and currently there is no vision for how to continue with the tournament from the 11th tournament onwards.

However, the smiling faces of the children as they take the field makes you think hard about next year's tournament. We are looking to local adults to take the lead in setting up a tournament that can stand on its own two feet and become a long-standing tradition.



### The 8th Tournament Packed with Great Matches

The tournament was played out in a knock-on format of seven-inning games, with some fierce battles developing over the three days. Both semi-finals were decided by a single point. A series of fierce and closely-fought matches was seen. The final saw Ide Youth Sport Club (Oshu City), making its first appearance in a final after defeating a powerful three-time former winner in the semi-final, take on Ofunato Baseball Youth Club. Despite giving up a two-point lead in the third inning, Ofunato came from behind to win after scoring four points in the sixth inning.

At the closing ceremony, gifts of balls and

coloured paper signed by professional baseball players were presented to the participating players.

#### ▼Semi-finals

Ide 2-1 Matsusaki  
Ofunato 4-3 Akasaki

#### ▼Final

Ide	0	0	2	0	0	0	0		2
Ofunato	0	0	0	0	0	4	0		4





## Valuing Memories

- Supporting the Cost of Producing Graduation Albums -

After the earthquake, children suffered some extremely turbulent times. Some children lost their homes and saw their school belongings washed away, but even in the areas that avoided flooding it was a long time before school activities were resumed.

The government provided support to families with financial concerns after the earthquake as part of its public support in the form of scholarship grant projects for children affected by the disaster. However, this did not include the cost of producing albums to allow children to look back on their school days after graduation.

ChildFund Japan was looking for ways to provide effective support to elementary and junior high schools and decided to pay a visit to the principal of Ikawa Elementary School, Kazushi Suzuki. As administrator for the city elementary and junior high school principals' association, he was concerned about the cost to parents of producing graduation albums and mentioned that he was thinking of reducing the number of pages in order to lower the cost.

We decided to provide 5,000 yen per child to more than 800 children preparing to graduate from the sixth grade in elementary schools and the third grade in junior high schools at 22 schools through-

out Ofunato City. The children were given graduation albums to the same standard as previous years. The completed albums were handed to 55 sixth grade students at Ikawa Elementary School by Mr. Kobayashi, Executive Director of ChildFund Japan on 15th March, 2012 as their graduation day approached. Temporary housing filled the ground of Ikawa Elementary School. Many of the parents' workplaces were struggling after a fall in business brought about by the disaster.

The children opened the albums as soon as they had received them and began smiling and shouting out to their friends. Mr. Kobayashi encouraged them to take good care of the albums and the memories they contain.

The albums will allow them to look back on their elementary school years as adults and to smile and talk about the bonds built during six years spent together.

The question we were asked most often during this project was whether or not we would be providing the same support next year. The schools cannot afford to rely on uncertain support. We decided to promise to provide the same level of support in 2013 and at the same time announced that we would be ending support for these activities the same year.

Project III

Psychological Care of Children & Grief Work Program

## Bringing Happiness to the Future

While the scars of the disaster remain in neighbourhoods, lively children can still be seen smiling happily and life goes on. In order to ensure that they get on well with one another and continue smiling it is important to provide care to the adults in their lives.





## Getting Closer to Buried "Anxiety"

### Unending Grief

"Grief" which is also translated into Japanese as pronounced in English is a word that we came across as an important part of the support process.

The emotion of grief can be experienced by anyone who has sad experiences. However, if it is hidden mentally for too long it can lead to illness. A complex blend of anxiety and despair can cause mental instability and lead to physical changes such as tinnitus, blurred vision or sleep problems.

Do people have the opportunity to rely on someone else and calm their feelings? Long-term support is needed and we have to encourage grief work to take root locally. We need to provide care for the anxiety people feel now and build a platform for the future. There is a need for action in the disaster stricken areas based on a dual short- and long-term perspective.

The Psychological Care of Children Project does not come into direct contact with children. The aim of the project is to allow the adults in children's lives to learn about the psychological state of the children and provide them support. A distinctive feature of

the project is the support given to adults to allow them to continue responding to changes in children in the future and provide them with care.

### Hidden "Anxiety"

Ofunato Nursery School is located in Ofunato-cho, Ofunato City. The tsunami came right up to the nursery grounds, all of the buildings that were there before the tsunami have gone. Instead there are numerous temporary buildings and empty plots. Many of the children who attend the nursery each day pass by the disaster scenes.

We offered individual consultations for parents and teachers at the nursery. We have also hosted tea meetings and lectures at the various nurseries run by social welfare organizations which are members of the city's childcare association.

As the children run around energetically, first appearances suggest that they are playing happily and must be fine. However, during the individual consultations we hear about the concerns of parents. "My children don't want to leave my side when they

get home."

"He's excessively afraid of the dark."

"She cries terribly at night."

The teachers were unable to hide their surprise on hearing how differently the children were behaving away from the nursery. It forced them to think again about the mental scars borne by some children.

It also made them aware of the need to exchange more information with parents and recognized even apparently trivial changes in the children and of the importance of cooperating fully so that they can pass information to parents quickly when a change occurs.

Anxiety and physical changes do not necessarily occur in the immediate aftermath of a disaster. For example, panic can arise after looking at what needs to be done to prepare for the restoration work. Despite wanting to move forward, there's anxiety about taking the first step. A "gap" can grow in time. We believe it is crucial to continue reaching out and offering support to children and adults suffering from hidden concerns.

### Supporting Each Other

Many nursery teachers in Ofunato City are also disaster victims. Their homes have been washed away and many of them can be seen coming to work from the temporary housing complex. They have to deal with the children at the nursery without showing their own sadness at losing family members.

Busy with their own work, the nursery teachers themselves have surprisingly few opportunities to share their experiences of the disaster or their concerns and to understand each other's feelings.

We decided to hold a tea meeting for teachers in the city to give them the opportunity to share information.

Some teachers who rarely had opportunities to speak about the disaster at work felt much better mentally after sensing an atmosphere in which they could share their experiences and feelings and support each other.

Once their own feelings had improved they were able to move on to providing psychological care for other people and children. It may seem like a very long way around the problem, but this was a crucial way of supporting the children.

### Preparing for the Future

We also offered venues for lectures to teachers in recognition of the importance of long-term care. The aim was to facilitate a deep understanding of the mental state of children by the teachers, who spend time with the children at school on a day-to-day basis, and increase knowledge of appropriate responses in partnership with the parents. Children's powers of verbal expression are still immature and they display stress and anxiety in different ways to adults.

The participants learned about the mental states and responses of children after disasters, and the impact adults can have on them. They also studied methods of communicating with parents and counseling techniques.

"I learned the importance of adults not failing to notice small signs in children."

"I was reminded of the need to adopt the child's perspective, to make sure we approach the child and



Children must be fine because they're playing happily. On the contrary, mothers expressed their concerns.



The "grief" felt by those providing support. This is why it is so important also to reach out to those who provide support.

talk to him or her and never forget the basics." These comments were made after the sessions. The lecture provided useful insights for the future.

### Supporters and Counselors

The Grief Work Program Project targeted caretakers involved in dealing with and supporting not only children but also adults who are disaster victims as much of the work in Ofunato City involves directly dealing with disaster victims. One example of such a role is the livelihood counselors newly appointed by Ofunato Social Welfare Council.

The role was initially filled by part-time helpers at Ofunato Social Welfare Council and eleven staff seconded from social welfare facilities, but the decision was taken to provide a greater level of support and this number was increased to twenty-three in November 2011. From January 2012, activities were fully launched including visits to people living in apartments who had lost their homes in the disaster and people who had rebuilt their homes.

The counselors have carried out visits to individual homes in the temporary housing complexes prepared by the city, and offered psychological care at "salons". They have listened to the concerns residents have about their livelihoods and continued to work hard to provide a familiar face.

For example, "salon" sessions are held regularly at the nineteen temporary housing complexes. Recreation, including physical training, choir practice or artistic sessions, is held prior to tea meetings and

many residents look forward to these sessions. Moreover, the temporary housing complexes have permanent support staff employed on other projects. Japan Create Inc. has been commissioned with work in the complexes. Headquartered in Osaka Prefecture, the company has dispatched staff to industrial zones in Kitakami City (located in inland Iwate Prefecture) and other locations. Those support staffs that were stationed in 37 locations to provide care for approximately 1,800 households in Ofunato City were also targeted to Grief Work Program.

Each member of support staff is responsible for approximately 30 households, and calls around to speak to residents during weekday daytime hours. Moreover, they are also responsible for creating opportunities for the full use of the consultation rooms and meeting places set up in each location.

### Letting Them Do the Talking

Counselors and supporters who are hired locally are continuing with this work after experiencing major changes in their own lives. The fact that their work brings them into contact with a variety of people means they too suffer from all kinds of anxiety and stress.

The Grief Work Program provides sessions for counselors and supporters to speak together in groups about their work and for the lecturers to speak to them individually so that they can continue to carry out their work with self-belief.

The counselors and supporters have played the role

of "listener" to disaster victims. This is not something they had experience of prior to the disaster. There are no "senior colleagues" with expertise and experience of these things. They might want to complain but the thought that "the disaster victims have it much worse" stops them from doing so and they naturally tend to restrain themselves.

Counselors who had always played the role of "listener" were able to speak about their concerns and get feelings off their chest and many cheerful expressions were seen after the session finished:

"I feel so much better in my mind and my feelings."

"It was great to be able to examine myself closely."

"I learned that we must never forget to be kind to ourselves in life."

These comments alone show the high level of positive thinking achieved by the participants.

### Giving Each Other Praise and Recognition

There is only a limited active period for aid agencies coming in from outside regions. The grief work carried out in Ofunato City has been provided as a form of positive and proactive support for local caretakers who will continue to support residents in the long-term.

Two grief work sessions were held for both counselors and supporters. In addition to the grief work sessions and individual counseling with the lecturers, they were presented with hand-made "consolation hearts." The aim was to create self-belief and



enthusiasm and to foster a positive approach by giving each other praise and recognition.

In these activities, the presence of experts is indispensable. ChildFund Japan has been partnering with Japan Lutheran College from immediately after the disaster and the projects were carried out by the professors and researchers affiliated to Comprehensive Clinical Thanatology research Centre, Graduate School of Integrated Human Studies and Department of Clinical Psychology, Faculty of Integrated Human Studies of the Japan Lutheran College.

Many challenges remain. There is still not sufficient recognition of the concept of "grief work" itself or of the need for it. There are very few experts capable of leading grief work in Japan. We hope that the recent initiative will provide a good example as we seek to strengthen the system for supporters.

### - An Expert's Perspective -

#### Professor Jun Kato

Department of Clinical Psychology  
Faculty of Integrated Human Studies  
Japan Lutheran College



Since visiting Ofunato Nursery School in November 2011, I have made a total of nine visits to a number of nurseries throughout the city for one-to-one talks and staff training. The first discussions concerned fear and anxiety over the disaster, but this gradually shifted towards a loss of loved ones, the hardship of living in evacuation, and difficulties in obtaining new work or places to live. I also had consultations with parents about their children, which then shifted towards about parents themselves as well as the nursery teachers.

The nursery teachers were very sensitive to the problems suffered by the children and parents and it was clear that they were providing warm support. However, parents were keen to avoid burdening the teachers and put up with a great deal because they felt bad about the fact that other people were in a worse situation. I learned the significance of having a third party comes in to listen to the unspoken concerns and connect them with the nursery teachers.

# 気仙で活動する被災者・復興支援団体

**人とのつながり大切に  
4人体制で復興後押し**

東部の被災地NPOを  
「チャイルド・ファンド  
ジャパン」(以下チャイルド  
ファンド)が、復興支援  
活動の中心として、昨年4月  
から大船渡市内で被災者  
への支援活動を行っている。同  
団体の活動は、被災者への  
支援活動だけでなく、被災  
者の生活の安定や、被災  
者の生活の向上に努めてい  
る。チャイルド・ファンド  
は、被災者の生活の安定  
や、被災者の生活の向上  
に努めている。チャイルド  
・ファンドは、被災者の  
生活の安定や、被災者の  
生活の向上に努めている。



NPO法人チャイルドファンド

Published in the Tokai Shimpo as on 27 April, 2012

## 耕論 コミュニティ新生

オピニオン



**つながり求めて**  
被災者が暮らす仮設住宅の自治会は9割が組織されているが、中には代表者や連絡役が決まっている程度で、活動しているのは2地区にとどまる。

**仮設でも自分たちの「まち」**

被災地はつながりが強い地域だから……。そうだったかも知れないが、被災で壊れた結びつきを取り戻すのは容易ではない。どうすればコミュニティを守り、育めるか。

船戸 義和さん  
NPOチャイルド・ファンド  
・チャイルド・ファンド  
・チャイルド・ファンド

78年生まれ。米国の大学院で非営利団体の運営方法などを研究。昨年4月、CFJに参加し、震災後・復興支援プロジェクトの現地責任者となった。

「仮設でも自分たちの「まち」を創りたい。被災地はつながりが強い地域だから……。そうだったかも知れないが、被災で壊れた結びつきを取り戻すのは容易ではない。どうすればコミュニティを守り、育めるか。」

Published in the Asahi Shimbun as on 8 June, 2012

### A list of media exposure (as on 28 February, 2013)

2011	2-Aug	Tokai Shimpo	Bench making in Nagahora THC	2012	6-May	Tokai Shimpo	Children's Day event	
	14-Aug	Iwate Nippo	Summer festival in Jinomori THC		7-Jun	Tokai Shimpo	Story reading	
	16-Aug	Tokai Shimpo	Summer festivals in Jinomori & Sugishita THC		8-Jun	Asahi Shimbun	Community Renaissance	
	16-Sep	Tokai Shimpo	Bench making (Aoyama Gakuin)		10-Jul		Donation of furniture to Akasaki Junior HS	
	9-Oct	Asahi Shimbun	Bench making		11-Jul	Tokai Shimpo	Construction of community center in Nagahora THC	
	28-Oct	Tokai Shimpo	Improvements to a meeting place in Yamagishi THC		11-Jul	Iwate Nippo	Construction of community center in Nagahora THC	
	8-Nov	Iwate Nippo	Making dried persimmons		18-Jul	Tokai Shimpo	Japan-Korea cultural exchange event	
	1-Dec	Iwate Nippo	Winter reading recital		19-Jul	Tokai Shimpo	Parent Family Forum	
	1-Dec	Tokai Shimpo	Winter reading recital		21-Jul	Television Iwate	Yuyu Farm in Nagahora THC	
	7-Dec	Kahoku Shimpo	Winter reading recital		29-Jul	Asahi Shimbun	Yuyu Farm in Nagahora THC	
2012	7-Jan	Iwate Nippo	New year calligraphy contest		5-Aug	Iwate Nippo	Iwate Parent Family Forum	
	7-Jan	Tokai Shimpo	New year calligraphy contest		8-Aug	Tokai Shimpo	Iwate Parent Family Forum	
	8-Jan	Yomiuri Shimbun	New year calligraphy contest		15-Aug	Iwate Nippo	Summer Festival in Sugishita THC	
	13-Jan	Tokai Shimpo	Introduction of ChildFund Japan		16-Aug	Tokai Shimpo	Summer Festival in Sugishita THC	
	22-Jan	Morioka Times	A networking event among aid agencies		23-Aug	Tokai Shimpo	Summer Festival in Nagahora THC	
	4-Feb	Iwate Nippo	Setsubun festival		24-Aug	Iwate Nippo	Yuyu Farm in Nagahora THC	
	5-Feb	Tokai Shimpo	Setsubun festival					
	17-Mar	Tokai Shimpo	Graduation album ceremony in Ikawa ES		13-Oct	Iwate Nippo	Handover ceremony of a community center in Nagahora THC	
	17-Mar	Iwate Nippo	Graduation album ceremony in Ikawa ES		13-Oct	Asahi Shimbun	Handover ceremony of a community center in Nagahora THC	
	25-Mar	Tokai Shimpo	Yuyu Farm in Nagahora THC		13-Oct	Tokai Shimpo	Handover ceremony of a community center in Nagahora THC	
	31-Mar	Iwate Nippo	Construction of nursery room for Okirai Nursery		16-Oct	Yomiuri Shimbun	Handover ceremony of a community center in Nagahora THC	
	1-Apr	Tokai Shimpo	Construction of nursery room for Okirai Nursery		17-Nov	Tokai Shimpo	Community revitalization seminar	
	12-Apr	Tokai Shimpo	Donation of furniture to Ofunato ES		20-Nov	Tokai Shimpo	Making of dried persimmons in Yuyu Farm	
	13-Apr	Iwate Nippo	Donation of furniture to Ofunato ES		12-Dec	Iwate Nippo	Initiatives towards self-reliant community I	
	27-Apr	Tokai Shimpo	Introduction of aid agency		13-Dec	Iwate Nippo	Initiatives towards self-reliant community II	
	28-Apr	Tokai Shimpo	Children's Day event		2013	9-Jan	Tokai Shimpo	Donation of a mortar and pestle
	4-May	Toa Nippo	Korean Language Class		11-Jan	Tokai Shimpo	Rice cake making in Nagasawa THC	
	6-May	Iwate Nippo	Children's Day event		4-Feb	Iwate Nippo	Setsubun Festival in Jinomori THC	

**被災地コミュニティの今**

自立に向けた取り組み下  
**撤退検討する支援者**

問われる住民の主体性

**被災地コミュニティの今**

自立に向けた取り組み上  
**「支援慣れ」防ぎたい**

子どもらでベンチ作り

Published in the Iwate Nippo as on 12, 13 December, 2012

## Messages from the Restoration Project Team



### Engaged in Emergency Relief and Restoration Projects in Japan

Takeshi Kobayashi Executive Director

Since 1975, as an international development cooperation focusing on Asian countries, ChildFund Japan has been assisting emergency relief and reconstruction projects in large-scale natural disasters, such as the 1990 magnitude 7.7 Luzon Earthquake in the Northern Philippines and the Mount Pinatubo volcanic eruption of 1991, the largest volcanic eruption of the 20th century. Based on these experiences, efforts were made to compile emergency relief guidelines and procedures to be prepared for emergency situations. However, the first problem ChildFund Japan faced when the Great East Japan Earthquake struck on 11th March, 2011 was the fact that we had never anticipated to have to be prepared for a large-scale natural disaster in Japan. The Articles of Incorporation referred that ChildFund Japan be engaged in providing assistance in the event of "natural disasters in developing countries" and the drafted emergency relief guidelines and procedures did not cover activities in Japan. After the earthquake, the word "beyond the scope of assumption" appeared often on the media, and ChildFund Japan was no exception. When a large-scale disaster happens in a country we support overseas we immediately begin investigating and making arrangements to provide emergency supplies. However, the initial response system after the Great East Japan Earthquake can only be described as slow in comparison. What's more, the fact that preparations were insufficient acted to affect and slow down securing of human resources needed to carry out the emergency relief and reconstruction projects, drawing of projects policies and goals, and development of restoration and reconstructions projects plans. In order to avoid repeating the same mistake,

ChildFund Japan needs to reinforce its disaster risk management capabilities based on the invaluable experiences gained through the Emergency Relief and Restoration Projects in Ofunato City, Iwate Prefecture.



### A Special Place with Memorable Encounters

Yoshikazu Funato Project Manager

In May, when there was a still large amount of debris remaining, I was met by a man at an evacuation centre that I was visiting for an interview survey. He smiled occasionally as he told me "Everything's OK. I'm alive and I have the basic things I need." I replied "You're all amazing to be able to smile and be positive despite everything..." This was my honest feeling after carrying out a number of interviews. But then the man's expression suddenly changed and tears began falling from what had been tranquil eyes. "The truth is I'm desperately sad every day." I could find nothing to say and could only stand there rooted to the spot. I learned the sadness that I could never fully understand and the power to go on living co-existed by a fine line.

What activities would be truly meaningful for the disaster victims? I continued to pose this question to ourselves as an NGO supporting the restoration effort.

The fumbling efforts we made at the beginning of our two years of activities in Ofunato City began gradually to come together thanks to the people we met. "People" were always at the centre of our activities, and I can still remember the faces of the positive people we met on each of the projects we were involved in. What we can do is provide support to allow a few more people to possess a "zest for life." A zest for life creates links between people and these links are the driving force behind the restoration effort. This effect can even-

tually spread to society as a whole, including both children and adults, and help to regenerate the landscape of Ofunato.

Every meeting I had is invaluable to me and remains etched into my life. Ofunato is a special place for me and my colleagues. I want to finish my activities here with a feeling of gratitude and a promise to meet again.



### My Second Hometown Ofunato and its Smiles, Strengths and Kindness

Hiroko Saito Project Coordinator

A care-free smile, bottomless fortitude and patience, and warmth and kindness that make you glow inside. In the process of working and living alongside people of Ofunato, Ofunato became my second hometown. The people of Ofunato are strong. We were only able to help in very small ways as we worked towards the reconstruction, but I believe the strength of Ofunato people will help them build a wonderful and attractive new town. I want to go back to Ofunato to meet my friends again.



### Importance of Intercommunion: Assistance through Connecting People

Yuka Aizawa Project Coordinator

I was involved in projects such as bench-making, summer festivals and Yuyu Community Farm. During the activities I would often hear local

people saying thank you and the volunteers saying that they wanted to come back.

After hearing these words from people to whom I was a complete stranger made me start looking for the most effective way of helping local people and make use of in our projects. The challenge was to value my relationships with people and see how much I could achieve. Looking back I can see that I learned far more than I gave back and I am reminded of so many things that I could have done better.

The experience I was given by the people of Ofunato in exchange for my young enthusiasm is something I want to pass on to other people at some point in the future.



### Invaluable Experience in Bean-Throwing Festival

Daisuke Ura Project Coordinator

I was involved in organizing the bean-throwing ceremony at Odachi temporary housing complex during the Setsubun festival (a Japanese tradition to mark the end of winter by driving the evil out through throwing handfuls of beans). At first the children were shy and refused to visit temporary homes to say hello and even throw beans at the demons. The children didn't respond well when the volunteer staff invited them to join in, and it had appeared many of the children did not even want to be spoken to at all. However, as they gradually got used to us they started listening to the instructions from the staff and were happy to greet the residents. Eventually, groups of children began dividing their roles where some called on homes to greet the residents and the other replenished the beans.





# The Record of 304 Students' Volunteer Activities for 10,944 Hours

(Six hour volunteer activity per day for six days on average)

## Pedagogical Implication of Volunteer Activities

At Rakuno Gakuen University, students' voluntary group continued to carry on the activities that were handed over from a group of students' volunteers launched by the university. During these activities I was made to reconsider another "educational purpose" of universities. This was because the activities brought the students to grapple squarely with the challenges inspired and formed by the "body of knowledge" and the "body of ethics."

It is the young who will need to face up to the various post-disaster challenges. The challenge facing the students was whether or not they could build up and establish the "body of knowledge" needed to tackle those challenges and how they went about creating a "body of ethics" to respond to the sense of loss felt by so many people. The students were required to adopt an approach of answering this challenge, not in the classroom, but by using their five senses in the field in the disaster-affected areas.

This could be described as the process for "knowledge development" that is now required at universities, whereby bodies of knowledge and ethics are inspired and built. However, the disaster is not yet over. I strongly encourage the continued activities to be carried out by many students in the future so that we gain a "compassionate understanding" of the afflicted people still forced to suffer hardship, and establish a "practical ethics" that makes use of this body of knowledge. This cannot be bettered as a form of "practical education" in the true sense.

Professor Hajime Takahashi Rakuno Gakuen University

## Invaluable Lessons Taught by the Afflicted People

As a new initiative, Aoyama Gakuin University sought to find a vision for volunteer activities carried out in partnership with NPOs. This became the system through which university students were dispatched to on-site projects run by ChildFund Japan. In the summer of 2011, approximately 100 students and 50 teachers and parents took part in the program, some of whom went on to develop their own independent voluntary groups and continued their involvement.

Throughout the activities, the "support to community building" was a consistent objective. During the bench-making program, students who had never even held a hammer before asked local residents to get involved. Setting up the Yuyu Farm and helping out with regional festivals were invaluable learning experiences for students from large cities. They learned a great deal from the disaster-affected areas and made leaps and bounds in their personal development.

Despite being weighed down by the pain and suffering of the disaster and the fleetingness of life, we were greatly encouraged by witnessing gradual return of people's smiles and laughter in their daily lives. I also made a promise never to forget any of the people I met during the disaster.

Professor Satoru Itoh Aoyama Gakuin University

## The Final Meeting

At the final activities meeting, I learned that the relationship we want to achieve with the residents of the temporary housing complexes is not one of "victims and volunteers" relation but an equal relation between individual people. A heartfelt "two-way" relationship, rather than "one-way traffic" is what I believe will lead to helping the victims of the disaster stand on their own two feet again.

At the end of the meeting, we have learned "if we do not make use of our experiences they would be no better than a bench that nobody cared about and nobody used and that we should use the experience as a good tool for the future." I strongly believe the experiences and ideas I have acquired as a volunteer in Ofunato will have a huge meaning for me in the rest of my life. I have nothing but gratitude to express to the staff of ChildFund Japan and RakuNet, my friends in Group Eight, and the people of Ofunato. (December 17, 2011)

Miwa Ibaraki, 2nd Year Student School of Veterinary Medicine, Rakuno Gakuen University

### Number of student volunteers participated

- Rakuno Gakuen University ..... 125
- Aoyama Gakuin University ..... 174
- Gakushuin Women's College ..... 5

### Students' Daily Schedule (example)

- 7:30 Breakfast
- 9:00 Depart
- 9:30 Arrive at Yuyu Farm, begin work  
Map restoration work
- 12:00 Lunch and break at YS Center
- 13:00 Bench-making
- 16:00 End of work
- 17:00 Shopping and dinner preparations
- 18:30 Dinner
- 19:45 Start of meeting
- 22:00 End of meeting, free time



# ChildFund Japan Evaluation Report: The East Japan Great Earthquake Emergency and Restoration Projects

March 5, 2013

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## Projects Assessment Report

In aiming to assess and verify the impacts and implementation framework of ChildFund Japan's projects, we have requested a management consulting firm, Bain & Company, Tokyo Office, for their kind cooperation through pro bono consulting as part of the philanthropic program.

This Project Evaluation Report comprises the followings:

- => Executive summary
- => Organizational assessment
- => Projects assessment
- => Recommendations

The report shall contain the translation of excerpts of the original report.

[About Bain & Company]

Bain & Company, a leading global business consulting firm, serves clients on issues of strategy, operations, technology, organization and mergers and acquisitions. The firm was founded in 1973 on the principle that Bain consultants must measure their success by their clients' financial results. Bain clients have outperformed the stock market 4 to 1. With 48 offices in 31 countries, Bain has worked with over 4,900 major multinational, private equity and other corporations across every economic sector.

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## Summary on overall assessment

- By establishing the onsite project team in the afflicted area of Ofunato, Iwate Prefecture, for two years and providing with hands-on support in areas where the government and other NGOs/ NPOs had not well served, ChildFund Japan was able to penetrate extensively through and receive appreciation from beneficiaries in the afflicted communities
  - As ChildFund Japan focused on Ofunato City where other NPOs/NGOs were less active and committed to serve the local community for the long period, it was able to deliver meaningful benefits to the wide range of local people
  - Activities in community building and other areas, such as support to nurseries without public assistance, were particularly appreciated by the local beneficiaries, as they were not well taken care of by other organizations
- On the other hand, it was the first time for ChildFund Japan to provide aid within Japan and commit to mid- to long-term disaster relief projects beyond emergency relief support. While a certain level of performance could ultimately be achieved through the efforts of its staff, it left room for improvement in terms of effective and efficient implementation, mainly on communication and organizational structure which could not pace with the project expansion
  - While the emergency relief activities were implemented under the leadership of Executive Director, there was no organizational structure in mind back then, based on clear/ shared objectives towards the subsequent phases
  - As a result, it had occurred, during the restoration/ reconstruction phase, managers had limited involvement in a decision-making process and field staff were driven to exhaustion. In fact, the evaluation during the restoration phase recorded low scores in various areas
- In the future disaster restoration/reconstruction projects, in particular restoration support beyond the emergency relief phase, it is critical to clarify and share the overall project goals and define the scope of the operation while carefully considering required organization and associated risks. It is also essential roles of Head Office in establishing the required organization, the field team in achieving the mission, and the Board of Directors in verifying the overall consistency are divided and the system that realizes the said division of roles be prepared in before the disasters

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## Organizational and projects assessment performed

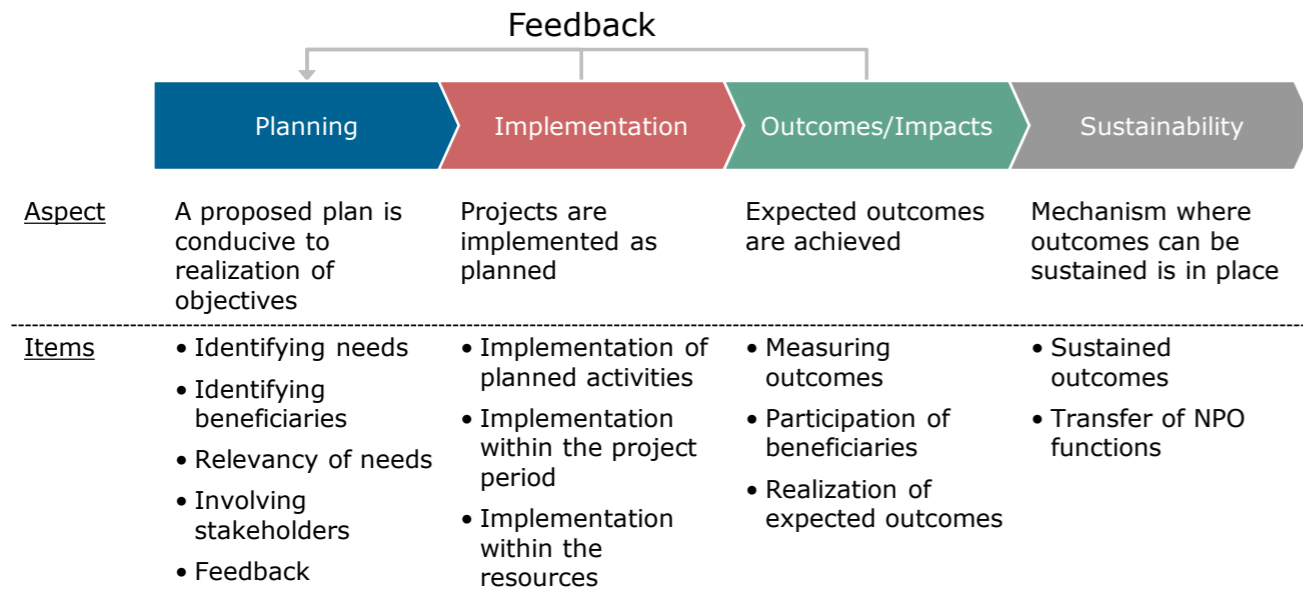
Evaluation aspects	Evaluation item
<ul style="list-style-type: none"> <li>• Organizational structure</li> <li>• Projects where organizational decision making is critical</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Organizational assessment</b> <ul style="list-style-type: none"> <li>- Evaluation on organizational structure as a basis of implementation of projects</li> <li>- Evaluation on formation of organization responsible for facilitating decision-making process and implementation of projects</li> <li>- Three phases in the projects period: Emergency relief phase (March – April 2011), Restoration phase (May – Oct. 2011), and Reconstruction phase (Nov. 2011 – March 2013)</li> </ul> </li> </ul>
<ul style="list-style-type: none"> <li>• Projects where ownership of beneficiaries is critical</li> </ul>	<ul style="list-style-type: none"> <li>• <b>Projects assessment</b> <ul style="list-style-type: none"> <li>- Those projects which aimed at ownership of beneficiaries are field-based, thereby assessment is conducted on a project basis</li> <li>- Each of project based assessment is compiled to form final, consolidated assessment results</li> </ul> </li> </ul>

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### Project assessment framework



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### Evaluation criteria for projects assessment

Evaluation item	← Below expectation (1 pt.)      As expected (3 pt.)      Above expectation (5 pt.) →		
		Below expectation (1 pt.)	As expected (3 pt.)
<b>Planning</b>			
Needs of beneficiaries are identified	Activities were not implemented to identify needs	Activities were implemented to identify needs and needs of beneficiaries were identified (e.g., need someone to talk to)	Needs were identified and the underlying cause could be identified (e.g., absence of community)
Beneficiaries are targeted	Beneficiaries with need for a project could not be identified	Beneficiaries with need for a project could be identified (e.g., residents of THC)	Beneficiaries were identified and the prioritization could be determined (e.g., residents of xx THC)
The plan met the needs of beneficiaries	There is no logical connection between a project and the expected outcomes	There is logical connection between a project and the expected outcomes based on a realistic hypothesis	There is logical connection between a project and the expected outcomes, furthermore, the feasibility study such as door-to-door survey was conducted prior to project implementation
Discussion helped to maximize the impact and facilitate smooth operation	Project stakeholders and rationales behind the project proposal could not be explained	Project stakeholders and rationales behind the project proposal could be explained. Also all stakeholders could be involved	Not only the project stakeholders were involved but also had a sense of ownership from the planning stage in the course of discussion
The plan could be appropriately improved	Despite of problems in project implementation, no improvement was made	Accompanying the implementation, improvements were made for each project and such improvements could be explained	Feedback from the improved project could also help to improve other projects
<b>Implementation</b>			
Projects are implemented as planned	Activities could not be implemented as planned or were incomplete	Activities could be implemented as planned	In addition to the planned activities, other activities could be implemented
Projects completed within the set period	Activities completed beyond the planned period or were incomplete	Activities were implemented within the planned period	Activities completed earlier than planned
Projects completed within the planned financial/human resources	Activities exceeded the planned financial/human resources or were incomplete	Activities completed within the planned financial/ human resources	Activities completed with reduction to financial/ human resources
<b>Outcomes</b>			
After implementation, outcomes are measured	Outcomes were not measured	Outcomes were measured to identify areas that need to be improved. Areas of improvement can be explained	Outcomes were measured and not only the areas of improvements for the project were identified, but also in other projects with common improvement areas
Beneficiaries participated as planned	There was no participation of beneficiaries as planned	There was participation of beneficiaries as planned	The participation of beneficiaries exceeded the expectation
Expected outcomes are achieved on participants	Expected outcomes could not be achieved	Expected outcomes could be achieved. Expected and actual outcomes could be explained	Outcomes turned out to exceed expectation. Expected and actual outcomes could be explained
<b>Sustainability</b>			
Achieved outcomes are sustained	Impact on beneficiaries decreased from the immediate project phase out	Impact on beneficiaries is maintained from the immediate project phase out	Impact on beneficiaries increased from the immediate project phase out
NPO function is transferred to local organization after phase out	There is not even a plan to transfer NPO function	Functions are transferred to local organization who are maintaining the NPO's level impact	Functions are transferred to local organization who are exceeding the NPO's level of impact

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### I-1 Nagahora THC: Overall evaluation is high; lower rating in delayed implementation and securing sustainability

5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
Identifying needs	Needs are identified	5.0	5.0	-	Needs for community building was recognized through interviews with evacuation centers & THC
Identifying beneficiaries	Beneficiaries are targeted	5.0	5.0	-	Nagahora THC was prioritized for its scale and a delay in establishment of residents' association
Relevancy of needs	The plan met the needs of beneficiaries	3.5	3.5	-	Most of measures were based on the interviews
Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	3.5	3.8	3.2	Stakeholders were identified on a project basis to organize discussions
Feedback	The plan could be appropriately improved	3.0	3.0	3.0	Based on the residents' voices, ChildFund proposed improvement plans
<b>Implementation: Projects are implemented as planned</b>					
Implementation of planned activities	Projects are implemented as planned	3.0	3.0	3.0	Planned activities were almost implemented
Implementation within the project period	Projects completed within the set period	2.8	2.8	-	Some activities were delayed due to prolonged preparation
Implementation within the resources	Projects completed within the planned financial/ human resources	3.5	3.5	-	Community center and others exceeded the budget for unavoidable reason; other projects were within budget
<b>Outcomes: Expected outcomes are achieved</b>					
Measuring outcomes	After implementation, outcomes are measured	3.5	3.5	-	Outcomes were measured through quantitative survey and interviews from student volunteers
Participation of beneficiaries	Beneficiaries participated as planned	2.9	2.5	3.3	Residents were satisfied with the participation
Realization of expected outcomes	Expected outcomes are achieved on participants	3.8	4.0	3.6	Expected outcomes could be achieved
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
Sustained outcomes	Achieved outcomes are sustained	3.4	3.5	3.2	Bench making and Yuyu Farm are sustaining the impact
Transfer of NPO functions	NPO function is transferred to local organization after phase out	2.7	2.3	3.2	It is highly possible Yuyu Farm and summer festivals will be continued

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### I-1 Nagahora THC: Resources should have been allocated to a high expense project to prevent delay

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>Need for community building was identified from the interview survey</li> <li>Nagahora THC was set as a prioritized target                             <ul style="list-style-type: none"> <li>Nagahora, one of the largest THC, is likely to remain for a longer period of time</li> <li>Absence of community is salient as residents came from varying villages</li> </ul> </li> <li>Opinions and requests of residents were reflected in proposed activity plans</li> <li>In Yuyu Farm and Community center projects, residents and the association participated in discussion from the planning stage</li> <li>Improvements were made on those repeated projects                             <ul style="list-style-type: none"> <li>In the second summer festival, group leaders in the THC participated to increase the number of participants</li> <li>For Yuyu Farm, a telephone tree among residents was made in order to develop a communication network without the presence of ChildFund Japan</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Activities were implemented as planned</li> <li>Due to a lack of human resources, some projects were delayed                             <ul style="list-style-type: none"> <li>A delay in bench making may have hindered the impact</li> <li>Sustainability could not be attained due to a delay in Community Center project</li> </ul> </li> <li>Apart from the construction of the Community Center which saw a rise in cost due to a rapid increase in construction material demand after earthquake, other activities were within the budget</li> </ul>	<ul style="list-style-type: none"> <li>Quantitative / qualitative outcomes measured                             <ul style="list-style-type: none"> <li>Survey on the utilization ratio of benches, # benches fixed and # participants to the bench making event</li> <li>interviews on residents and volunteers</li> </ul> </li> <li>Number of participants were as planned, however below expectation as for Yuyu Farm due to insufficient preliminary interviews</li> <li>On the other hand, it has turned out that Yuyu Farm members are proactive participants to other residents' association activities; in this respect, outcomes exceeded the expectation</li> </ul>	<ul style="list-style-type: none"> <li>Bench making and Yuyu Farm activities are being sustained and are contributing factors to the community building</li> <li>A majority of projects have attained sustainability after ChildFund's phase out, however, sustainability could not be achieved for some projects                             <ul style="list-style-type: none"> <li>Yuyu Farm earned its own fund and activities expected to be sustained</li> <li>Summer festivals may scale down, but residents are motivated to continue</li> <li>On the other hand, Community Center project, required a large fund, has yet to see its operation self-sustained by the residents due to a delay in planning</li> </ul> </li> </ul>

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### I-2 Bench making: Overall evaluation is high; no overall plan existed and recruitment of residents was a challenge

5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified	5.0	5.0	-	Needs for community building was recognized through interview with evacuation centers & THC
• Identifying beneficiaries	Beneficiaries are targeted	4.0	4.0	-	According to the specifics of THC, targeted THC could be changed
• Relevancy of needs	The plan met the needs of beneficiaries	2.0	2.0	-	Since there was no overall plan, it was proceeded in an ad hoc manner
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	2.5	2.5	-	Recruitment of residents in the 1st half period was not as successful as the latter half
• Feedback	The plan could be appropriately improved	3.0	3.0	3.0	Residents involvement and bench designs were improved
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	3.0	3.0	3.0	Each activity was implemented as planned
• Implementation within the project period	Projects completed within the set period	2.8	2.5	3.0	Overall activities were implemented as planned, except for some activities
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	3.0	-	Projects were implemented as planned
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	-	# participants to bench making and utilization ratio were surveyed
• Participation of beneficiaries	Beneficiaries participated as planned	2.8	2.5	3.0	Participants could not be gained during the 1st half period
• Realization of expected outcomes	Expected outcomes are achieved on participants	3.3	3.0	3.6	Benches are used in events and dinner outside in THC
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	3.0	3.0	3.0	Use of benches are sustained
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	-	-	-	-

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### I-2 Bench making: Higher impact could have been achieved by overall plan and prior announcement

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>Need for community building was identified from the interview survey</li> <li>Depending on the depth of understanding of the situation and the relationship with the residents, targeted beneficiaries changed accordingly                             <ul style="list-style-type: none"> <li>Initially, activities took place in THC where relationship with the residents already built</li> <li>Later, large scale THC where a sense of community is sparse</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Residents could craft benches at their initiative as planned</li> <li>Short term activities were implemented within a time frame as expected</li> <li>Activities were implemented within the set human/financial resources including the students volunteers</li> </ul>	<ul style="list-style-type: none"> <li>Outcomes measured qualitatively/quantitatively                             <ul style="list-style-type: none"> <li>Survey on usage ratio and # benches fixed</li> <li>interviews on residents and students volunteers</li> </ul> </li> <li>Due to insufficient involvement of residents, # participants was small in some cases</li> <li>Expected outcomes achieved                             <ul style="list-style-type: none"> <li>Residents gathered around benches</li> <li>Some residents preferred to stay indoor became eager to be outside to use the benches</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Use of the benches sustained as of now and it seems to continue to be used</li> </ul>

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### I-3 Summer festival: Impact on the THCs implementing the festival was high; some have not yet plans to organize

5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified	5.0	5.0	-	Needs recognized through interviews with evac. centers and THC
• Identifying beneficiaries	Beneficiaries are targeted	4.0	4.0	-	Beneficiaries set according to volunteers' schedule & needs of THC
• Relevancy of needs	The plan met the needs of beneficiaries	3.0	3.0	-	With reference to # participants to the summer festival, Relevancy of needs was confirmed
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	3.8	4.0	3.5	Residents' association led the discussion on the contents while ChildFund advised
• Feedback	The plan could be appropriately improved	3.7	3.5	3.8	Improvements could be made according to the progress in community building
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	2.6	2.3	3.0	Some festivals could not be implemented as planned
• Implementation within the project period	Projects completed within the set period	3.0	3.0	-	From preparation to clean-up, activities took place as planned
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	3.0	-	Activities were implemented as planned
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	-	# participants surveyed and interviews conducted on field staff incl. student volunteers
• Participation of beneficiaries	Beneficiaries participated as planned	3.0	3.0	3.0	# participants exceeded the expectation in some THC and was below in others
• Realization of expected outcomes	Expected outcomes are achieved on participants	3.0	3.0	3.0	Children and adults seemed to have become acquainted
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	-	-	-	-
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	2.5	2.5	2.5	THC which had organized summer festivals in two consecutive years are aiming to continue

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### I-3 Summer festival: Reducing the scale could have been the key to maintain its continuation as an annual event

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>Need for community building was identified from the interviews</li> <li>Implementing THC were selected based on the schedule of students volunteers, needs of community building and feasibility e.g., spacing of THC</li> <li># participants before the disaster was investigated and referred to estimate potential # participants</li> <li>ChildFund advised according to a progress in community building (e.g., invitation of neighbouring communities to summer festival held in Sugishita THC)</li> <li>Ways in which the students volunteers interacted with the residents improved to activate communication</li> </ul>	<ul style="list-style-type: none"> <li>Most of activities implemented as planned, however, measures that would have increased residents' participation could not be implemented in some cases                             <ul style="list-style-type: none"> <li>Containers difficult to bring home and prolonged the stay hours could not be procured</li> <li>Benches/stalls mapping for activate communication was not prepared</li> </ul> </li> <li>Preparation period and needed resources were as planned</li> </ul>	<ul style="list-style-type: none"> <li>In addition to # participants and other quantitative data, interviews were conducted on students volunteers as part of qualitative survey</li> <li># participants could be obtained as planned</li> <li>Children and participants seemed to have become acquainted</li> </ul>	<ul style="list-style-type: none"> <li>Implementing THC in two consecutive years regard the summer festival as an annual event; it is highly probable the event will continue though the possible reduction in scale due to lack of financial support</li> <li>On the other hand, for those implementing THC for 1st year, the possibility of continued organization is low</li> </ul>

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**I -4** Potluck party (Hamappesi): Initiated by ChildFund, parties are now being organized by residents

5-point scale

Evaluation Item	Evaluator			Rationale	Reasons to dispersed rating
	Average	CFJ Staff	Non-CFJ Staff		
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified	5.0	5.0	-	Needs recognized through interview survey with evacuation centers & THC
• Identifying beneficiaries	Beneficiaries are targeted	4.0	4.0	-	Those large scale THC with a delay in community development were targeted
• Relevancy of needs	The plan met the needs of beneficiaries	4.0	4.0	-	Prior interviews were conducted to estimate # participants
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	2.8	2.8	2.7	Discussed with THC supporters and women's group of residents' association
• Feedback	The plan could be appropriately improved	3.0	3.0	3.0	Improvements were made by changing venues to increase participants
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	3.0	3.0	3.0	Activities were implemented as planned
• Implementation within the project period	Projects completed within the set period	3.0	3.0	-	Activities were implemented as planned
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	3.0	-	Activities were implemented as planned
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	-	Identified improvements based on # participants and interviews with event staff including university students
• Participation of beneficiaries	Beneficiaries participated as planned	3.9	4.0	3.8	Participation exceeded the expectation
• Realization of expected outcomes	Expected outcomes are achieved on participants	3.0	3.0	3.0	Communication among residents could be increased
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	-	-	-	-
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	4.0	4.0	4.0	Some THC have started to organize the party by themselves

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**I -4** Potluck party: Sustainability attained; ChildFund triggered some THC to organize the event by themselves

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>• Need for community building was identified from the interviews</li> <li>• Large scale THC with a need to community building was selected as it planned when more understanding on each THC was gained</li> <li>• Prior interviews were conducted to confirm whether participants could be gained</li> <li>• Prior discussion could be held to involve supporters in those THC where they have influence</li> <li>• For THC which had implemented multiple times, improvements were made to change venues with a larger space considering the increased number of participants</li> </ul>	<ul style="list-style-type: none"> <li>• Activities, set period including the preparation, financial/human resources were all as planned</li> </ul>	<ul style="list-style-type: none"> <li>• Needed improvements were identified based on the discussion - students volunteers to play a role as a catalyst to connect residents with less communication with others</li> <li>• Focusing on the ownership of residents, # participants exceeded the expectation with cooperation of THC supporters</li> <li>• Opportunities for residents to communicate with each other increased</li> </ul>	<ul style="list-style-type: none"> <li>• Initiated by ChildFund's activities, some THC have already organized the event by themselves</li> </ul>

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**II -1** Story reading: Activities exceeded the initial plan through amicable collaboration with local organizations

5-point scale

Evaluation Item	Evaluator			Rationale	Reasons to dispersed rating
	Average	CFJ Staff	Non-CFJ Staff		
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified	3.0	3.0	-	Based on understanding of the local organizations, those with policies and directions matching ChildFund's could be supported
• Identifying beneficiaries	Beneficiaries are targeted	3.0	3.0	-	Assistance needed by the local organization could be provided
• Relevancy of needs	The plan met the needs of beneficiaries	3.0	3.0	-	Mutual relationship was held on a need basis
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	4.0	4.0	4.0	Assistance in accounting provided in addition to the initial plan
• Feedback	The plan could be appropriately improved	4.0	4.0	4.0	-
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	4.0	4.0	4.0	Support to strengthening functions of local organizations exceeded the expectation
• Implementation within the project period	Projects completed within the set period	3.0	3.0	3.0	Activities were implemented as planned
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	2.0	4.0	Unplanned activity occurred to add on workload of ChildFund's HR
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	3.0	# participants in the activities of local organization was surveyed
• Participation of beneficiaries	Beneficiaries participated as planned	3.8	3.5	4.0	Initial estimation was low, however, # participants exceeded the expectation
• Realization of expected outcomes	Expected outcomes are achieved on participants	4.0	4.0	4.0	Activities highly evaluated and promoted establishment of NPO of local organization
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	3.0	3.0	3.0	Actions towards establishment of NPO incl. accounting system continuing
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	-	-	-	-

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**II -1** Story reading: Effective actions have been taken beyond the initial plan in the course of the project

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>• The plan was to reinforce functions of a local organization on story telling to children</li> <li>• Initial collaboration aimed at acquiring prefectural subsidies, and advice on submission of application and objective views were planned.</li> <li>• There was a strong sense of autonomy in the local organization, thereby amicable relationship could be established with ChildFund on a need basis.</li> <li>• In the course of the project, additional support to introduction of accounting system to local organizations who are aiming to establish themselves as NPO could be provided.</li> </ul>	<ul style="list-style-type: none"> <li>• A subsidy project could be implemented as initially planned</li> <li>• A subsidy project could be implemented within the set period including the preparatory stage</li> <li>• However, the support to introduction of NPO accounting system was unexpected that additional ChildFund's human resource was allocated</li> </ul>	<ul style="list-style-type: none"> <li>• # participants was estimated and follow-up interviews were conducted</li> <li>• # participants was estimated low, however, the actual participation from the communities exceeded the expectation</li> <li>• It opened up a channel to establishing local organization to NPOs, and demonstrated the possibility of collaboration with external organizations in their capability building</li> </ul>	<ul style="list-style-type: none"> <li>• ChildFund's support reinforced local organizations to carry out operation self-reliantly</li> </ul>

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## II-2 Baseball tournament: Sustainability could not be secured due to insufficient communication

5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified				
• Identifying beneficiaries	Beneficiaries are targeted	2.5	2.5	-	Needs not accurately grasped, while the local organization had insufficient understanding of ChildFund's objectives
• Relevancy of needs	The plan met the needs of beneficiaries	3.0	3.0	-	A local organization's request to organize the tournament supported
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	2.5	2.0	3.0	Objectives could not be agreed upon prior to implementation
• Feedback	The plan could be appropriately improved	-	-	-	-
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	2.7	2.3	3.0	Discussion with the local organization could not be held in an efficient way
• Implementation within the project period	Projects completed within the set period	2.5	2.0	3.0	Activities could be implemented within the planned period
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	2.0	3.0	Activities could be implemented within the planned resources
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	3.0	A baseball tournament was implemented as usual
• Participation of beneficiaries	Beneficiaries participated as planned	3.0	3.0	3.0	Beneficiaries' participation could be gained at the same level as the pre-disaster tournaments
• Realization of expected outcomes	Expected outcomes are achieved on participants	2.5	2.0	3.0	A baseball tournament was implemented as planned
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	2.0	2.0	2.0	Understanding on the importance of sustainability was gained, but yet to be realized
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	-	-	-	-

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## II-2 Baseball tournament: The project should have been implemented after ChildFund's goals were fully understood

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>Objectives were not necessarily reconciled between ChildFund and the steering committee of the local organization and consequently, ChildFund's goals could not be fully understood                             <ul style="list-style-type: none"> <li>ChildFund had a goal to reinforce functions in order to secure continued organization of a baseball tournament</li> <li>On the other hand, the steering committee was much focused on implementing the baseball tournament in 2012 and the sustainability was not prioritized</li> </ul> </li> <li>Discussion could be held with the stakeholders, however, a mutual understanding on project objectives could not be reached</li> <li>A plan to implement a baseball tournament in 2012 at a strong request by the steering committee could be proposed</li> </ul>	<ul style="list-style-type: none"> <li>Although ChildFund aimed to build an efficient relation with the local organization by submitting a proposal, discussion often failed to reach an agreement</li> <li>Additional requests made which had prolonged the project period and additional resources incurred after implementation of the baseball tournament</li> </ul>	<ul style="list-style-type: none"> <li># participants counted - it was as same as that of past years</li> <li>Although a baseball tournament could maintain the same # participants as in the past years, the sustainability could not be secured from the steering committee of the local organization</li> </ul>	<ul style="list-style-type: none"> <li>Through collaboration with ChildFund, sustainability has been prioritized, however, continual organization of tournaments are yet to be determined                             <ul style="list-style-type: none"> <li>The steering committee's policy has changed to aim at continual organization of the baseball tournaments</li> <li>As of now, the tournaments are scheduled only up to the next tournament</li> </ul> </li> </ul>

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## III-1 Psychological care: Needs of beneficiaries not fully met due to pre-established relation with external partner

5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs	Needs are identified				
• Identifying beneficiaries	Beneficiaries are targeted	2.5	2.5	2.5	Beneficiaries were set to teachers of private nurseries where public assistance not reached and parents of nursery school children based on interviews - but # sessions needed to be increased for better impact
• Relevancy of needs	The plan met the needs of beneficiaries				
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	1.8	1.5	2.0	More discussion was needed in relation with the partner
• Feedback	The plan could be appropriately improved	3.5	4.0	3.0	Improvements made, e.g., teachers given time to talk with each other
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	3.0	3.0	3.0	Activities could be implemented as planned
• Implementation within the project period	Projects completed within the set period	3.0	3.0	3.0	Activities could be implemented within the set project period
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	3.0	3.0	There were enough resources and activities could be implemented without difficulty
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	2.3	2.5	2.0	Survey was conducted, however, more detailed survey was needed
• Participation of beneficiaries	Beneficiaries participated as planned	3.0	3.0	3.0	ChildFund was able to gain participants in cooperation with external partner / beneficiaries
• Realization of expected outcomes	Expected outcomes are achieved on participants	3.1	2.5	3.7	Participants evaluated highly of partners from outside Ofunato City
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	2.4	2.0	2.7	Activities needed to be carried out for a longer term
• Transfer of NPO functions	NPO function is transferred to local organization after phase out	2.4	2.8	2.0	The partner organization is considering continued sessions, however, sustainability not secured

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## III-1 Psychological care: External partner should have been involved in designing the plan, with covering exit strategy

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>In collaboration with the external partner, interviews were conducted to identify private nurseries without public assistance as the beneficiaries</li> <li>Since there was no prior discussion with the external partners and additional proposals could not be made, a proper plan could not be proposed                             <ul style="list-style-type: none"> <li>Collaboration with the external partner had already been decided, and the plan was formulated in such way that all activities could not be completed within the set period</li> <li>Increased number of sessions could not be proposed to the external partner</li> </ul> </li> <li>Improvements were made outside the plan, e.g., nursery teachers were given venues to share their feelings and experiences</li> </ul>	<ul style="list-style-type: none"> <li>Activities were implemented as planned within the set period and resources without any problems</li> </ul>	<ul style="list-style-type: none"> <li>In regard to measurement of outcomes, survey questions in the questionnaire were insufficient, in particular, reasons to the absence in the sessions had not been tracked</li> <li>Schedules of beneficiaries and the external partner were well arranged to maximize participation</li> <li>Beneficiaries highly evaluated sessions being implemented by not a local organization, but by the external organization</li> </ul>	<ul style="list-style-type: none"> <li>Some participants are perceived to have positive effect by the project</li> <li>A majority of participants are in need of continued care. After ChildFund's phase out, although the external partner is discussing the continuation of sessions, it is unclear whether the sustainability has been secured</li> </ul>

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### III-2 Grief work: Roles could not be transferred to the beneficiaries as a result of insufficient planning

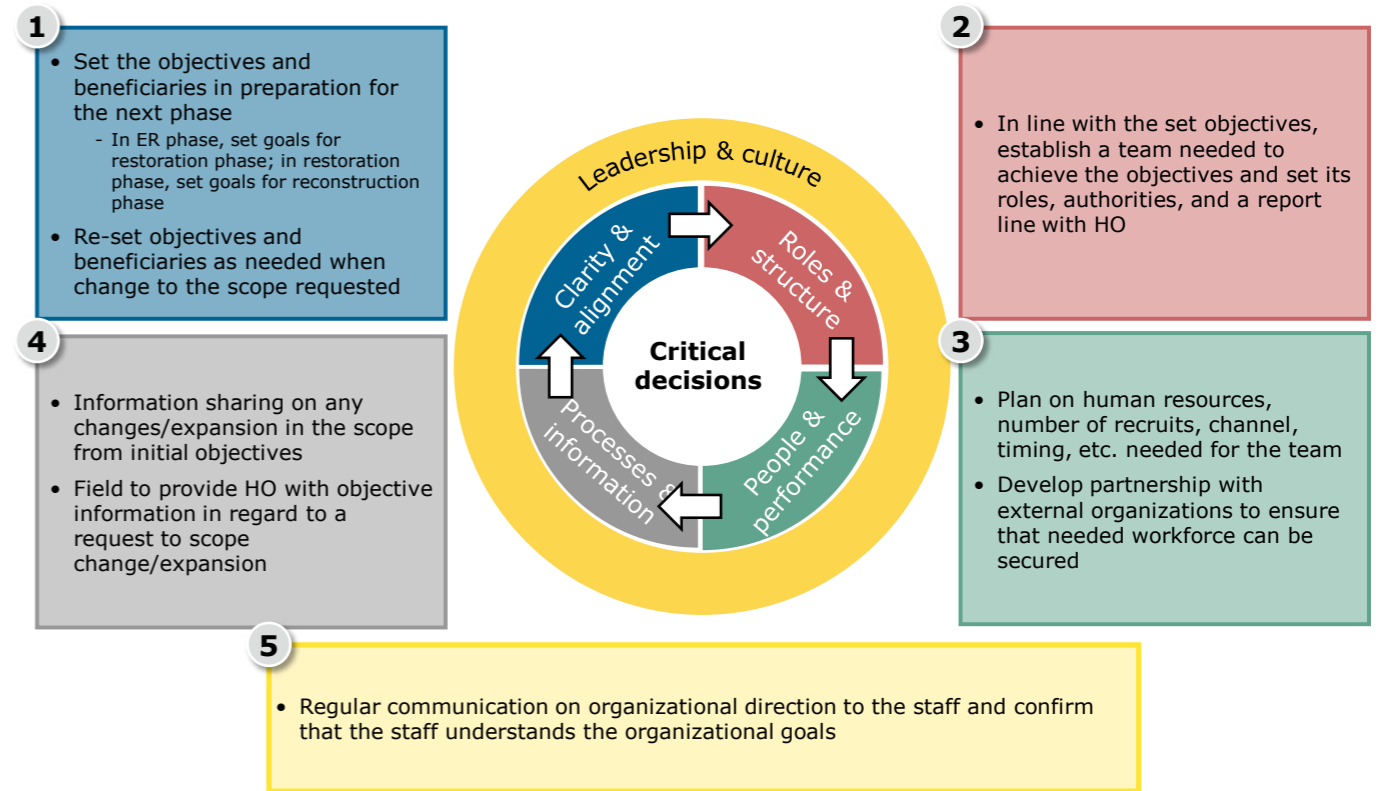
5-point scale

Evaluation Item	Rationale	Evaluator			Reasons to dispersed rating
		Average	CFJ Staff	Non-CFJ Staff	
<b>Planning: A proposed plan is conducive to realization of objectives</b>					
• Identifying needs • Identifying beneficiaries	Needs are identified Beneficiaries are targeted	2.4	2.3	2.5	-
• Relevancy of needs	The plan met the needs of beneficiaries	2.3	2.5	2.0	Detailed information needed by the external partner were not being shared
• Stakeholder relation	Discussion helped to maximize the impact and facilitate smooth operation	3.0	3.0	3.0	Activities adjusted to participants because partners' skill were high
• Feedback	The plan could be appropriately improved	3.0	3.0	3.0	-
<b>Implementation: Projects are implemented as planned</b>					
• Implementation of planned activities	Projects are implemented as planned	2.3	2.5	2.0	# sessions had to be decreased due to a delay in implementation
• Implementation within the project period	Projects completed within the set period	3.5	3.0	3.0	There were enough resources and activities could be implemented without any problem
• Implementation within the resources	Projects completed within the planned financial/human resources	3.0	3.0	3.0	Questionnaire survey was conducted to measure the impact
<b>Outcomes: Expected outcomes are achieved</b>					
• Measuring outcomes	After implementation, outcomes are measures	3.0	3.0	3.0	External partners and beneficiaries were coordinated and gained participants
• Participation of beneficiaries	Beneficiaries participated as planned	2.8	2.5	3.0	There were positive effects on the participants, however, the initial goal could not be achieved
• Realization of expected outcomes	Expected outcomes are achieved on participants	2.7	2.5	3.0	Positive effects are being sustained by the participants
<b>Sustainability: Mechanism where outcomes can be sustained is in place</b>					
• Sustained outcomes	Achieved outcomes are sustained	2.2	2.0	2.4	Although continual implementation needed, sustainability after ChildFund's phase out not secured
• Transfer of NPO functions	NPO function is transferred to local organization after phase out				

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### Key to success lies in anticipative design of required org and staffing based on clearly defined goals of the relief project



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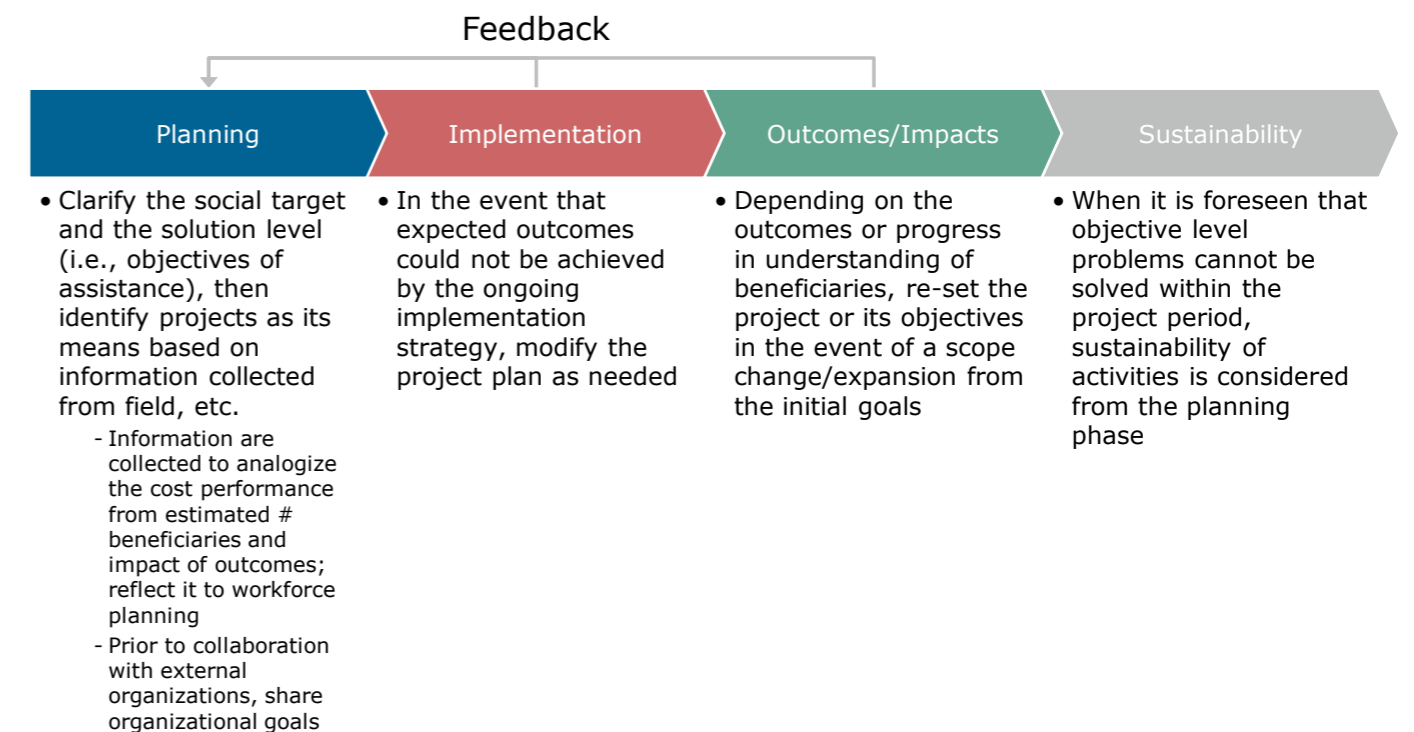
### III-2 Grief work: In the planning phase, prior discussion needed with external partner to maximize the impact

Planning	Implementation	Outcomes/Impacts	Sustainability
<ul style="list-style-type: none"> <li>Based on the interviews, beneficiaries were set to livelihood counselors and THC supporters who were not receiving enough public support</li> <li>Further improvements were needed for discussion and information sharing with external partners                             <ul style="list-style-type: none"> <li>- As was the case for the Psychological Care, external partners had already been decided, and the plan was formulated in a way that all activities could not be completed within the set period</li> <li>- In addition, the partner required detailed background information on the participants prior to each session</li> </ul> </li> <li>Along with the psychological support of the beneficiaries, sufficient period of time and the number of sessions towards realization of peer supervision within the beneficiaries' organizations could not be secured</li> </ul>	<ul style="list-style-type: none"> <li>Implementation and resources of the activities went as planned without any problems</li> <li># sessions may have been reduced due to a delay in tapping potential beneficiary organizations as a result of insufficient manpower secured by ChildFund in the planning</li> </ul>	<ul style="list-style-type: none"> <li>Outcomes were measured by the number of participants and based on interviews with the beneficiary organizations</li> <li>Following a thorough discussion with the beneficiary organizations, some activities were integrated into training to maximizing the outcomes</li> <li>While each activity achieved high impact, overall goal could not be accomplished                             <ul style="list-style-type: none"> <li>- Impact on those beneficiaries who themselves are victimized was evident who could now observe their professions more positively</li> <li>- # sessions were, however, limited and realization of peer supervision could not be realized as planned</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>Concept of the grief work program, such as a small group dialogue, was integrated to THC supporters' training</li> <li>However, sustainability in continued implementation by the beneficiary organizations or with the external partner has not been secured</li> </ul>

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### Each projects also needs to clarify the objectives, draw a strategic plan and adjust according to the performance



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# To ensure decision-making process is followed in line with objectives, unity of BOD, HO, and the field is needed

	Clarity & Alignment	Role & Structure	People & Performance	Processes & Information	Leadership & Culture
Board of Directors	<ul style="list-style-type: none"> <li>Verify that the objectives set by HO is in line with the Vision</li> </ul>	<ul style="list-style-type: none"> <li>-</li> </ul>	<ul style="list-style-type: none"> <li>Support to provide HO with recruitment information, referrals, etc.</li> </ul>	<ul style="list-style-type: none"> <li>-</li> </ul>	
Head Office	<ul style="list-style-type: none"> <li>Formulate objectives (beneficiary, scale of assistance, etc.)</li> <li>Set objectives strategically taking into consideration the next step as well as the imminent problems</li> </ul>	<ul style="list-style-type: none"> <li>Set up a program team organization, its roles and authorities, and a reporting line with HO needed to achieve the objectives</li> </ul>	<ul style="list-style-type: none"> <li>Plan and recruit the needed human resources, channel, timing, etc.</li> <li>Partnership with external organization to develop a network to ensure needed human resources can be secured</li> </ul>	<ul style="list-style-type: none"> <li>Approve expansion or a change to the scope of objectives proposed by the field</li> <li>(Re-set objectives and beneficiaries)</li> </ul>	<ul style="list-style-type: none"> <li>Project management under uniform format to verify the projects direction</li> </ul>
Field Office	<ul style="list-style-type: none"> <li>Provide HO with beneficiaries' needs and other field information required for goal setting</li> </ul>	<ul style="list-style-type: none"> <li>Propose organizational structure and authorities needed to achieve goals in field</li> <li>Design a team in field in line with organization and roles set by HO</li> </ul>	<ul style="list-style-type: none"> <li>Input needs of field to HO's manpower &amp; recruiting plan</li> <li>Recruitment in line with HO's recruiting plan</li> </ul>	<ul style="list-style-type: none"> <li>Share information with HO on progress in activities in line with set goals</li> <li>Propose to HO expansion or a change of objectives accompanying the changing needs</li> </ul>	

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# Prepare project management form and check continuously to confirm the progress is in line with organizational goals

Project Outline	Beneficiaries	Goals	Needed fund	Needed manpower

Timeline	Checkpoint at each phase																										
<ul style="list-style-type: none"> <li>mm, yyyy:</li> <li>Mm, yyyy:</li> </ul>	<table border="1"> <thead> <tr> <th>Checkpoint</th> <th>Check</th> <th>By</th> </tr> </thead> <tbody> <tr> <td rowspan="3">Planning</td> <td>Needs of beneficiaries are identified</td> <td rowspan="3">BOD</td> </tr> <tr> <td>Beneficiaries are targeted</td> </tr> <tr> <td>The plan met the needs of beneficiaries</td> </tr> <tr> <td rowspan="3">Implementation</td> <td>Discussion helped to maximize the impact and facilitate smooth operation</td> <td rowspan="3">HO</td> </tr> <tr> <td>The plan could be appropriately improved</td> </tr> <tr> <td>Projects are implemented as planned</td> </tr> <tr> <td rowspan="3">Outcomes/Impacts</td> <td>Projects completed within the set period</td> <td rowspan="3">HO</td> </tr> <tr> <td>Projects completed within the planned financial/human resources</td> </tr> <tr> <td>After implementation, outcomes are measured</td> </tr> <tr> <td rowspan="3">Sustainability</td> <td>Beneficiaries participated as planned</td> <td rowspan="3">Field</td> </tr> <tr> <td>Expected outcomes are achieved on participants</td> </tr> <tr> <td>Achieved outcomes are sustained</td> </tr> <tr> <td></td> <td>NPO function is transferred to local organization after phase out</td> <td>HO</td> </tr> </tbody> </table>	Checkpoint	Check	By	Planning	Needs of beneficiaries are identified	BOD	Beneficiaries are targeted	The plan met the needs of beneficiaries	Implementation	Discussion helped to maximize the impact and facilitate smooth operation	HO	The plan could be appropriately improved	Projects are implemented as planned	Outcomes/Impacts	Projects completed within the set period	HO	Projects completed within the planned financial/human resources	After implementation, outcomes are measured	Sustainability	Beneficiaries participated as planned	Field	Expected outcomes are achieved on participants	Achieved outcomes are sustained		NPO function is transferred to local organization after phase out	HO
Checkpoint	Check	By																									
Planning	Needs of beneficiaries are identified	BOD																									
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ChildFund Japan was able to carry out the following activities for the East Japan Earthquake Emergency Relief and Restoration Project based on the revenues of donations entrusted to us from overseas and around the country. Total amount of donations was JPY245,580,346- as of 28 February, 2013 of which total amount of JPY153,553,330- was donated by ChildFund Alliance, JPY77,303,794- from the Japanese donors, and JPY14,723,222- from a Chinese NPO SmileAngel Foundation.

### Emergency Phase - Restoration Phase

Project Name	FY	Date	Place	Activities
Emergency relief distribution	2011	17.Mar	Minami Soma, Fukushima	Food, vegetables, and daily goods totaling to approximately 5 tons.
	2011	24.Mar	Natori & Sendai, Miyagi	
	2011	1.Apr	Natori & Sendai, Miyagi	
	2011	9.Apr	Ishinomaki, Miyagi	
We are with you! Project	2011	01/4-31/8	Minami Soma, Fukushima and Iwate	Sets of stationaries with a supporting message from the Filipino, Nepali and Japanese children were distributed to the following: 1) Approx. 16,000 children in 99 ES/Junior HS in Iwate 2) 30 children with a Filipino/Japanese parent in Ofunato and Rikuzentakata 3) 1,504 ES children in Minami Soma, Fukushima
	2011	11.Apr	Tokyo	The handbooks in the following languages were sent to those in Miyagi, Tokyo, Shizuoka, Iwate, Fukuoka, Nara, Chiba, Osaka, Aichi, Kagoshima, Okayama, Kumamoto, Hyogo, Okinawa, Kyoto, Niigata, Aomori, Tottori, Yamagata, Saitama, Kochi, and Gunma: 15,532 copies in Japanese; 664 copies in English; 393 copies in Chinese; 370 copies in Korean; 340 copies in Tagalog (as of March 1, 2013).
Psychological care of children	2011	25.Jun	Sendai, Miyagi	Nursery & kindergarten teachers (22)
	2011	17.Jul	Takizawamura, Iwate	Camp staff (28)
	2011	6/8-7/8	Takizawamura, Iwate	Camp staff (5)
	2011	19.Sep	Kuzakai, Iwate	Camp staff, leaders, volunteers (14)
	2011	1.Oct	Tome, Miyagi	Non-Japanese mothers and supporters (40)
	2011	5.Nov	Morioka, Iwate	Girl scout leaders in Tohoku/Hokkaido (68)
Grief Work Program	2011	5/11-6/11	Morioka, Iwate	Camp staff, leaders, volunteers (35)
	2011	24.Jul	Miyagi	Social workers (3)
	2011	14.Aug	Ishinomaki Social Welfare Evacuation Center	Social workers, nurses, doctors (4)
	2011	15.Aug	Ishinomaki Social Welfare Evacuation Center	Social workers (6)
	2011	4.Sep	Ishinomaki Social Welfare Evacuation Center	Social workers, psychotherapists (8)
Japanese Red Cross Musashino Hospital	2011	23.Aug	Kyoto, Kyoto	Social workers, health nurses (6)
	2011	23.Oct	Kyoto, Kyoto	Social workers (8)

### Program in Ofunato City (Restoration phase to Reconstruction phase)

Project Name	FY	Date	Place	Activities
Construction of a community center in Nagahora THC	2012	12.Oct	Nagahora, Iwate	Handover ceremony
Formation of residents' association in Nagahora	2011	Nov	Rokuroishi, Iwate	
Community farm, Yuyu Farm in Nagahora	2012	4.Mar	Nagahora, Iwate	Inauguration of Nagahora Community Centre
Improvements to meeting places	2011	20/10-12/01	20 THC	A briefing session on the community farm project
Bench/bulletin making	2011	15/7-17/12	25 THC	200 eaves in meeting places, etc. were extended.
	2012	27/6-14/12	25 THC	Benches and bulletin boards were crafted.
Putluck party	2011	27/8	5 THC	Benches and tables were crafted.
Events support	2012	6.Oct	Yamagishi THC	Putluck parties (Hamapessi)
	2012	14.Oct	Sugishita THC	Harvest festival
	2012	20.Oct	Ota THC	Harvest festival

Financial reports for FY2012 are to be published in July 2013.

Project Name	FY	Date	Place	Activities
Tea party	2011	21/8-13/9	4 THC	Tea parties
Making of dried persimmons	2011-2012	3/11-23/11	7 THC	Making of dried persimmons
Hearing survey	2011	3/5-27/8	Evacuation centres in Ofunato	The 1st hearing survey
	2011	2/9-3/9	Iinomori, Morishita THC	Observation on use of benches
Summer festival	2011	14/11-17/2	4 THC	The 2nd hearing survey
	2011	6.Aug	Nagahora THC	Organizing a Summer Festival
	2011	7.Aug	Furusato Centre, Matsuzakicho	Organizing Tanabata, Summer Festivals
	2011	13.Aug	Iinomori THC	Co-organizing a Summer Festival
After school program	2011	14.Aug	Sugishita THC	Co-organizing a Summer Festival
	2012	14.Aug	Sugishita THC	Co-organizing a Summer Festival
	2012	18.Aug	Sugishita THC	Co-organizing a Summer Festival
Learning support	2011	28/7-12/8	Kids Club Ikawa	After school program (10 days)
	2011	30/7-12/8	Nikonko Hamakko Club	After school program (8 days)
Ensuring opportunities for field trips, etc.	2011	3/8-13/9	Ofunato junior HS	Tutoring support
	2012	Jul-Sept	15 ES/HS in Iwate	Support to field trips and other extracurricular activities
Improvements to Ofunato ES	2011	March	Ofunato ES	Partial financial support to school trips.
Support to production of graduation albums	2011	March	All 22 ES/HS in Ofunato	Furniture for Ofunato ES were renewed.
New Year Calligraphy Contest	2012	6.Jan	Okirai junior HS	Co-organizing a Summer Festival
	2012	7.Jan	Community centre in Ofunato	Co-organizing a Summer Festival
Story reading	2012	Feb	Evacuation centres in Ofunato	New year calligraphy contest
Winter reading recital	2011	29.Nov	A gallery in Ofunato	Co-organizing a Summer Festival
Baseball tournament	2011	Oct-Nov		A reading recital was organised.
	2012	Oct-Nov		Donation of prizes
Okirai Nursery	2011	30.Mar	Okirai	Support to activities
Hear our voices!	2012	14/2-15/2	Kids Salon in Odachi THC	Handover ceremony of a temporary nursery room
Children's Day	2012	5.May	Social Welfare Centre	In cooperation with Komazawa University, children's voices were aired on radio to reflect them to better communities.
Setsubun	2012	3.Feb	Odate THC, etc.	Supported the 45th Children's Day event
Support to school trips	2012	Aug	15 ES/HS in Ofunato	Supported a bean-throwing event planned by Odate THC.
Exchange event in Ikawa area	2011	1.Oct	Community centre in Ikawa	Partial financial support to school trips.
Reconstruction Restaurant	2011	5/11-6/11	Social Welfare Centre	Event that aimed to promote social exchange in Ikawa area
Distribution of dinnerware	2011	16.Jul	Sugishita THC	Supported a social event for youngsters in Ofunato
	2011	12.Oct	Nochinori THC	Distribution of dinnerware
Transportation support to Rias Hall	2012	1.Oct	Rias Hall	Distribution of dinnerware
Transportation support to track meet	2012	19.Sep	Ofunato Cultural Hall	Financial support to transportation of children to a musical at Rias Hall.
Transportation support to a music concert	2012	Oct	Rias Hall	Financial support to transportation of ES athletes and the supporters to the venue.
Baseball class	2011	2/8-3/8	Ocean Centre Ground in Sanriku, Ofunato	Financial support to transportation of ES/HS children to a music concert.
Akasaki Junior Highschool	2013	Jan		Baseball club members and their managers in seven junior high schools in Ofunato participated.
Psychological care of children in Ofunato	2011	4.Nov	Ofunato Nursery	School equipments
	2011	12.Dec	Ofunato Nursery	Preliminary survey
	2012	7.Feb	Ofunato Nursery	Individual counselling, workshops on 15 parents
	2012	6.Mar	Ofunato Nursery	Individual counselling on 14 nursery teachers in Ofunato and parents.
	2012	10.May	Morioka Exchange Centre Aina	Individual counselling on 14 nursery teachers in Ofunato and parents.
	2012	19.Jun	Ofunato/Akawaki Nurseries	Iwate International Association and 25 member organizations
	2012	20.Aug	Ofunato/Meiwa Nurseries	Individual counselling on 4 nursery teachers and parents; 5 participants in the workshops
	2012	13.Sep	Ofunato Nursery	Individual counselling on 6 nursery teachers and parents; 16 and 20 participants in the workshops
	2012	23.Oct	Ofunato/Sakari Nurseries	Individual counselling on 5 nursery teachers and parents
	2012	3.Dec	Ofunato Nursery	Individual counselling on 4 nursery teachers and parents; 8 participants in the workshops
Grief work in Ofunato	2011	20.Nov		Individual counselling on 5 nursery teachers and parents; 5 participants in the workshops
	2012	16.Jun	Social Welfare Centre	8 livelihood counselors participated
	2012	29.Sep	Atelier, Rias Hall	17 livelihood counselors participated
	2012	16.Dec	Social Welfare Centre	14 THC supporters participated



Dr. Mills, CCF, and the Japanese children. After the WWII, Christian Children's Fund started to support the war orphans in Japan.

## About ChildFund Japan

Since 1975, we have been working in Asian countries to help children facing poverty for their healthy growth and families and communities to ensure their self-reliance. We value connecting people through the projects to deepen mutual understanding.



**A global society that ensures every child the opportunity to develop their full potential**

**[Relay of love]**

ChildFund Japan's history roots back to after the World War II when the organization assisted the Japanese war orphans through funds from overseas. Even though the time changes, and an organizational shift from a recipient to a caretaker, our vision towards a society that ensures every child to live with hope shall not change.



**ChildFund Japan is committed to promoting the rights of the child through international development cooperation in the spirit of harmonious co-existence.**

**[For the smiles of every child]**

In order to achieve the vision, ChildFund Japan's activities prioritize children's rights through international development cooperation so that every stakeholder connected by the projects discovers the meaning of life, while surpassing various distinctions, and feels the joy of life.

In 1952, Christian Child Welfare Association (CCWA) was established as a recipient body of Christian Children's Fund (CCF) and had received assistance from the U.S. and Canada. The assistance expanded and 86,000 children had benefited during CCF's assistance that had ended in 1974. A year after CCF had phased out in 1974, CCWA inherited the spirit of love and a sponsorship department (now ChildFund Japan) was established in 1975. As a Japanese grass-roots NGO, we have turned our attention to the Asian countries, particularly on the Filipino children who are facing severe life, and started assistance in the Philippines.

- 1975 A sponsorship program started in the Philippines
- 1991 Received the 5th Human Rights Award from the Tokyo Bar Association
- 1995 A health service project started in Nepal
- 2001 Received a Chairman's Special Award from the Japan National Council of Social Welfare
- 2005 Organizational change to NPO ChildFund Japan
- 2006 A sponsorship program started in Sri Lanka
- 2009 Became an "Authorized NPO" accredited by the National Tax Agency
- 2010 A sponsorship program started in Nepal
- 2011 Emergency and Restoration Project for the East Japan Earthquake started (ended in March 2013)

## About ChildFund Alliance

ChildFund Alliance is an effective global network of child centred development organizations to create opportunities for impoverished and vulnerable children without regard to race, religion, gender, or ethnicity and consists of 12 organizations that carry out a sponsorship program. ChildFund Japan became a member in April 2005.



- ChildFund Alliance member organizations
- Where ChildFund Alliance members work

# A JOURNEY OF TOGETHERNESS

The Emergency Relief and Restoration Project Report  
For the Great East Japan Earthquake

Published on 30 April, 2013

Publisher ChildFund Japan

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